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1
                    UNITED STATES DISTRICT COURT
                    EASTERN DISTRICT OF VIRGINIA
 2
                         ALEXANDRIA DIVISION
 3
    UNITED STATES, et al., : Civil Action No.:
                                  1:23-cv-108
 4
                 Plaintiffs, :
                                 Thursday, September 26, 2024
 5
         versus
                              : Alexandria, Virginia
                              : Day 14 a.m.
 6
    GOOGLE LLC,
                              : Pages 1-177
 7
                 Defendant.
 8
            The above-entitled bench trial was heard before the
 9
    Honorable Leonie M. Brinkema, United States District Judge.
    This proceeding commenced at 9:03 a.m.
10
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25
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1
                        PROCEEDINGS
 2
               THE DEPUTY CLERK: Civil Action Number
 3
     1:23-cv-108, United States of America, et al. versus Google
 4
    LLC.
 5
              Will counsel please note their appearance for the
 6
    record, first for the plaintiffs.
 7
              MR. HARRISON: Good morning, Your Honor. Jonathan
 8
     Harrison from Virginia on behalf of the states. With me
 9
     today is Brooke Lovrovich from the Washington Attorney
10
     General's Office.
11
               THE COURT: Good morning.
12
              MS. WOOD: Good morning, Your Honor. Julia Tarver
13
    Wood from the Department of Justice on behalf of the United
14
     States. With me are my colleagues Aaron Teitelbaum.
15
              MR. TEITELBAUM: Good morning, Your Honor.
16
               THE COURT: Good morning.
17
              MS. WOOD: Michael Wolin, Craig Briskin and
18
    Alvin Chu.
19
               THE COURT: Good morning.
20
              MS. WOOD: And Mr. Mene from the U.S. Attorney's
21
    Office is here as well.
22
               THE COURT: Yes.
23
              MS. DUNN: Good morning, Your Honor. Karen Dunn
24
     for Google. With me today are Martha Goodman, Bryon Becker,
25
     Tina Sessions, Craig Reilly, Bill Isaacson, Jeannie Rhee and
```

```
1
     Matt Spalding.
 2
               THE COURT: Good morning.
 3
               MS. DUNN: Good morning.
 4
               THE COURT: All right. Are we ready to proceed?
 5
               MS. DUNN: Yes, Your Honor.
 6
               Google --
 7
               THE COURT: In terms of the administrative
 8
     matters, we've reviewed the various depositions, the Farber,
 9
     Glogovsky, Pauley and Whitcombe, and I'm letting everything
10
     in. All right.
11
               MS. DUNN: Yes, Your Honor.
12
               THE COURT: Good for the goose; good for the
13
     gander. You've done so well in shortening the case, we
14
     might as well get all of that in; all right?
15
               MS. DUNN: Understood, Your Honor. Thank you.
16
               Your Honor, Google calls Jessica Mok.
17
               THE COURT: All right.
               THE COURT SECURITY OFFICER: Ma'am, come forward.
18
19
     Face the deputy clerk. Raise your right hand.
20
     Thereupon,
21
                             JESSICA MOK,
22
     having been called as a witness on behalf of the defendant
23
     and having been first duly sworn by the Deputy Clerk, was
24
     examined and testified as follows:
25
                       (Time noted: 9:03 a.m.)
                                                                7
```

```
1
               THE DEPUTY CLERK:
                                   Thank you.
 2
               THE COURT SECURITY OFFICER: You may be seated.
 3
               MS. GOODMAN: May I proceed?
 4
               THE COURT: Yes, ma'am.
 5
                         DIRECT EXAMINATION
 6
     BY MS. GOODMAN:
 7
          Good morning. Please introduce yourself and spell your
 8
     name for the court reporter.
 9
          Jessica Mok, J-E-S-S-I-C-A. M-O-K.
10
          Where do you work, Ms. Mok?
11
     Α
          Google.
12
          What is your current position at Google?
13
          Finance director.
14
          And what business do you work in currently?
15
          Currently, I'm a finance lead for Google Maps.
16
          And did you previously work in a finance role for the
17
     Google DVAA business?
18
          Yes.
19
          And what time period?
20
          January 2017 to August 2023.
21
          And what does DVAA stand for?
22
          Display, video, apps and analytics. It's the part of
23
     the business focused on ad monetization of third-party
24
     publisher and exchange inventory.
25
          And was it also known for a period of time as AVAD?
```

```
1
     Α
          Yes.
 2
          And what does AVAD stand for?
     0
 3
          Apps, video and display.
 4
          And are you an accountant?
     Q
 5
     Α
          No.
 6
                 What role did you have during your -- the time
 7
     you worked in finance for the DVAA business?
 8
          The job titles?
 9
          Yes.
10
          When I started, finance manager, then senior finance
11
     manager, and then finance director.
12
          And in those finance roles, can you describe for the
13
     Court at a high level your responsibilities?
14
          I thought of my role as finance partner to be a
15
     strategic advisor to the business leader. So I would think
16
     about two key things. One is making sure that the business
17
     leaders were well informed about the financial performance
18
     of their business. And then the second thing, as they were
19
     making business decisions, making sure that my team was
20
     working with them to model out the financial impact of those
21
     decisions they were considering.
22
          Okay. And when you were in the DVAA business, was part
23
     of your responsibilities to prepare profit and loss
2.4
     statements?
25
          Yes.
```

```
1
          At what level of granularity were the P&Ls constructed
 2
     during your time period in that business?
 3
          It evolved. Over the time period I was working on the
 4
     business, we were constantly iterating on the P&Ls, trying
 5
     to make them more accurate, more insightful.
 6
               So in the beginning part of my tenure, we were
 7
     really focused on what's the aggregate display P&L for the
 8
     overall business. And then once we got comfortable with
 9
     that, we started to break the P&L down into smaller
10
     components. We called them product P&Ls. And then we, over
11
     time, evolved the definition of the product hierarchy we
12
     were using in the P&Ls.
13
          Okay. And I'm going to direct your attention to
14
     DTX 1508.
15
               MS. GOODMAN: Which is in evidence, Your Honor.
16
               THE COURT: All right.
17
     BY MS. GOODMAN:
18
          And do you recognize these slides?
19
     Α
          Yes.
20
          What are they?
21
          Slides we put together for business leaders to
22
     understand the display P&L and the financials.
23
               MS. GARCIA: And, Mr. Spalding, could you turn to
24
     page 8, please.
25
     BY MS. GOODMAN:
```

1 And at the top here in the beautiful rainbow colors, 2 what's represented there? 3 These were the products that were included in the 4 display P&L. Okay. And so AdMob, AdSense, Ad Manager, Google Ads, 5 6 DV360, and CM360; is that right? 7 Yes. Although, I think it's important to clarify that 8 DV360 and Google Ads can buy broadly across inventories. 9 they can buy things like search and YouTube inventory. The 10 display P&L only included the portion of ad buying on Google 11 Ads and DV360 that was on the inventories on the bottom. 12 MS. GOODMAN: Okay. And let's turn to page 12. 13 BY MS. GOODMAN: 14 What is this slide depicting? This was showing -- I mentioned earlier that over time 15 16 we evolved our definition of the product hierarchy in our 17 product P&Ls, so this shows what we were shifting from and 18 to. So the top blue part were the old definition of product 19 P&Ls, and then the green part shows standalone P&Ls that we 20 moved to. 21 And by what time was that shift to standalone product 22 P&Ls completed? I think this was in 2021. We got to standalone product 23 24 P&Ls, and our practice was generally to try and recast at 25 least one trailing year in the same hierarchy so we had

```
1
     comparable year on year.
 2
          And to what extent did breaking the aggregate P&L into
 3
     product-level P&Ls reflect how these products competed in
 4
     the overall ad tech ecosystem?
 5
          Not at all. We made the shift in product P&Ls to try
 6
     and drive more insight and tie it better to how we were
 7
     internally organized where there was a clear business leader
 8
     for each of these green boxes.
 9
               MS. GOODMAN: Okay. You can take that down,
10
     Mr. Spalding. And please put up DTX 510. This is not yet
11
     in evidence.
12
               THE COURT: Any objection to 510?
13
                          No objection.
               MR. WOLIN:
14
                           All right. It's in.
               THE COURT:
15
         (Defense Exhibit Number 510 admitted into evidence.)
16
     BY MS. GOODMAN:
17
          And directing your attention to the tab at the bottom,
18
     DVAA annual, what does this sheet in this spreadsheet
19
     represent?
2.0
          This is the December 2018 P&L forecast.
21
          Okay. And does this reflect actuals for years prior?
22
     Α
          Yes.
23
          For '15, '16 and '17?
2.4
     Α
          Yes.
25
          Okay. And directing your attention to the blue box at
```

- the top in Row 9, core DVAA, what does that represent?

  2 A Core DVAA is the products included on the P&L which
- 3 were on that slide with the rainbow-colored boxes.
- 4 Q And directing your attention to Row 29, booked revenue,
- 5 what does that represent?
- 6 A Booked revenue is in our accounting systems the amount
- 7 of revenue that we recognize as belonging to this part of
- 8 the business.
- 9 Q Okay. Does booked revenue include only revenue
- 10 received in connection with display or banner ads served on
- 11 | third-party websites?
- 12 A No. There's a big portion of revenue that comes from
- 13 ads on apps and video.
- 14 | Q And directing your attention to Row 77, operating
- 15 profit, what does that represent?
- 16 A Operating profit is revenue minus cost to sales in
- 17 Opex. So the amount that Google keeps after investing to
- 18 drive those revenues.
- 19 Q And just at a high level, can you describe the kinds of
- 20 expenses that are subtracted from revenue in order to obtain
- 21 | the operating profit number?
- 22 A So in cost to sales, the two big items are traffic
- 23 acquisition cost. The revenue share we pay out to
- 24 publishers. And machine and network costs, which serve our
- 25 | ad tech infrastructure. And then the other line items,

```
1
     engineering and product management costs, our salespeople,
 2
     general administrative to support the people working on the
 3
     business.
 4
          And we see the row operating profit percentage.
 5
               What does that represent?
 6
          Profit divided by booked revenue.
 7
          Okay. And according to this P&L, what was DVAA's
 8
     operating profit in 2015?
 9
          We had an operating loss. So negative 126 million.
10
          And what was the operating profit in 2016?
11
          Operating loss of 784 million.
12
          And what was the operating profit in 2017?
13
          Another operating loss. So negative 67 million.
14
               MS. GOODMAN: Mr. Spalding, can you please put up
15
     DTX 856.
16
               THE COURT: Are you moving that in?
17
               MS. GOODMAN: Yes, ma'am.
18
               THE COURT: Any objection?
19
               MR. WOLIN: No objection.
20
                           All right. It's in.
               THE COURT:
21
         (Defense Exhibit Number 856 admitted into evidence.)
22
     BY MS. GOODMAN:
23
          And directing your attention here to the DVAA
24
     management tab.
25
               What does this tab represent?
                                                                14
```

1 Α This is the November 2020 P&L forecast. 2 And does it include actuals for '18 and '19? 0 3 Α Yes. 4 And what was Google's operating profit margin in 2018? 5 MS. GOODMAN: Mr. Spalding, if you could scroll 6 down. 7 THE WITNESS: Could you scroll? 8 In 2018, 649 million of operating profit. 9 BY MS. GOODMAN: 10 And as a percentage, what was the operating profit? 11 3.9 percent. 12 And in 2019, what was the operating profit and the 13 operating profit percentage? 14 1.2 billion of operating profit, and 6.6 percent. 15 And in these years, what do you recall being the driver 16 of operating profit? 17 Apps. App ads revenue was strong in driving profit 18 across the business. 19 MS. GOODMAN: Okay. Mr. Spalding, can you please 20 put up Mok Demonstrative 1. 21 BY MS. GOODMAN: 22 And does this demonstrative accurately reflect the 23 numbers that we just went over from 2015 through 2019? 2.4 Α Yes. 25 Okay. And so we've looked at the P&Ls for '15 through

```
'19.
 1
 2
               Did you refine the methodologies for preparing
 3
     P&Ls over this time period?
 4
          Yes.
 5
          Okay. And did those changes that you made cause
 6
     numbers for those years to be inaccurate once you made the
 7
     changes for future years?
 8
               MR. WOLIN: Objection.
                                       Leading.
 9
               THE COURT: Sustained.
10
     BY MS. GOODMAN:
11
          How, if at all, did the changes that you made to the
12
     P&L methodology cause inaccuracies in prior year P&Ls?
13
          So generally we were constantly trying to make the P&Ls
14
     more accurate and more insightful. I think that -- and so
15
     generally, the time periods closer to now are more accurate
16
     than the ones that were more distant in the past.
17
               I -- on this demonstrative, I think 2015, '16 are
18
     not particularly accurate. I have more confidence in the
19
     2018 and 2019 numbers.
20
               So one notable thing that happened around 2016 to
21
     2017, we, at a Google level, had the first corporate
22
     allocation engine. So the numbers in 2015 and '16 most
23
     likely aren't fully cost loaded, and then the ones after
2.4
     that are.
25
          And by the numbers in '15 and '16 not being fully cost
```

```
1
     loaded, does that cause, in your opinion -- does that mean
 2
     the numbers are overstated or understated?
 3
          I think the profit numbers are most likely -- the
 4
     profit numbers are most likely overstated because there
 5
     aren't enough costs represented in the P&L.
               MS. GOODMAN: Okay. And we can take that
 6
 7
     demonstrative down, Mr. Spalding.
 8
               And I'm going to put up DTX 512, but this is a P&L
 9
     that we would ask to be submitted under seal because it
10
     reflects more recent years.
11
               And I believe there's no objection to that from
12
     the government.
13
               THE COURT: But you're moving it in?
14
               MS. GOODMAN: Yes, ma'am.
15
               MR. WOLIN: No objection, Your Honor.
16
                           All right. So 512 is in under seal.
               THE COURT:
17
     And there's no redacted -- obviously no redacted version of
18
     that?
19
               MS. GOODMAN: That's correct. We can't redact the
20
     spreadsheet.
21
               THE COURT: All right.
22
        (Defense Exhibit Number 512 (under seal) admitted into
23
                              evidence.)
24
               MS. GOODMAN: So, Mr. Spalding, can we please put
25
     up 512 for just the witness, the Court and the parties.
                                                                17
```

```
BY MS. GOODMAN:
 1
 2
          And, Ms. Mok, what is DTX 512?
 3
          This is a later P&L file. This view that we're looking
 4
     at is the 2020 actuals for the display P&L.
 5
          And is this P&L broken out by product?
 6
     Α
          Yes.
 7
               MS. GOODMAN: Okay. And, Mr. Spalding, if you
 8
     toggle in the top left corner and show Ms. Mok the drop-down
 9
     menu.
10
     BY MS. GOODMAN:
          Does this include actuals for '21 and '22?
11
12
          I believe so.
13
               MS. GOODMAN: Mr. Spalding, if you go to '22, and
14
     then version actuals.
15
    BY MS. GOODMAN:
16
          Do you see that Ms. Mok?
17
          Yes. 2022 actuals.
18
               MS. GOODMAN: And let's go to 2023, and Version 8.
19
     BY MS. GOODMAN:
20
          And what does this view of the spreadsheet reflect,
21
    Ms. Mok?
22
          Our August 2023 forecast for full year 2023 P&L.
23
               MS. GOODMAN: Okay. And given the complexity of
     this particular spreadsheet, we're going to put up Mok
24
25
     Demonstrative 2. This should also be just for the Court,
                                                                18
```

1 parties and the witness. 2 BY MS. GOODMAN: 3 And, Ms. Mok, does this demonstrative reflect Google's 4 operating profits on a product-level basis for 2020, '21, 5 '22 and 2023 through August, as we just saw on the prior 6 spreadsheet? 7 Yes. 8 And what amount of profits in these years are 9 attributable to ads served on apps? 10 It varies by year, but looking across all four periods, 11 generally 50 percent or more. 12 And how can you tell that? 13 So AdMob column is -- AdMob is all app ads, and if I 14 pick, for example, 2023, AdMob alone is 50 percent of total 15 display profits. Google Ad Manager also has a material 16 portion of revenue and profit coming from apps. And so if 17 you -- if AdMob alone is half the profits and then you add 18 in whatever the contribution is coming from the apps portion of Google Ad Manager, it must be more than half of -- app 19 20 ads must be driving at least half of display's total profit. And what portion of display's total profit is driven by 21 22 AdSense? 23 It looks like about 15 percent. And what, if anything, explains the profit numbers we 24 25 see in this slide on 2021 being higher than in other years?

```
1
          So in the COVID time period, it was a period of a lot
 2
     of strength for ads revenue. If you think about users being
 3
     at home, being on their computers, watching content online,
 4
     they were consuming a lot of digital ads, and we saw all
 5
     that flow through to our financials.
 6
               MS. GOODMAN: No further questions for the witness
 7
     at this time. Thank you.
 8
               THE COURT: All right.
 9
               MR. WOLIN:
                          May I proceed?
10
               THE COURT: Yeah. Go ahead.
11
                          CROSS-EXAMINATION
12
     BY MR. WOLIN:
13
          Good morning, Ms. Mok. My name is Michael Wolin.
14
     going to ask you a couple questions on behalf of the
15
     plaintiffs.
16
               The financial numbers you just were testifying
17
     about all come from Google's regularly created P&Ls; is that
18
     correct?
19
          Yes.
20
          And if you could take a look at your first
21
     demonstrative, Mok Number 1, in your binder.
22
               MR. WOLIN: I'll ask Mr. Klein to put that up on
23
     the screen.
2.4
               THE WITNESS: Yes.
25
     BY MR. WOLIN:
                                                                20
```

1 And you testified about what DVAA means. 2 But, to be clear, DVAA includes both DFP, AdX, GDN 3 and other products; correct? 4 Α Yes. 5 And I believe you also said DVAA includes video ads, app ads and display ads, and those are all included in the 6 7 DVAA revenues; correct? 8 Yes, when they're served on AdMob, AdSense, Ad Manager 9 or third-party exchange inventory. 10 And you would agree with me that the years 2018 and 11 2019 were profitable as shown on this demonstrative; 12 correct? 13 Yes, they were profitable. And it's over \$1.2 billion in profits in 2019; correct? 14 15 Α Yes. 16 So let's put up -- or take a look at your second slide 17 in the binder. 18 Without referring to the numbers, but you would agree that Google Ad Manager was profitable in 2020, 2021, 19 20 2022 and 2023 through August; correct? 21 I think so, yes. 22 And Google Ad Manager includes both DFP and AdX; 23 correct? 2.4 Α Yes. 25 And we also see on this slide that Google, in the 21

```
1
     normal course of business, created separate P&Ls for DV360
 2
     and separate from Google Ads; correct?
 3
               MS. GOODMAN: Your Honor, the witness doesn't have
 4
     on the screen the unredacted version, so I just want to make
 5
     sure she could have that on the screen if she doesn't have
 6
     it in front of her.
 7
               MR. WOLIN: Do you have it in your binder,
 8
     Ms. Mok?
 9
               THE COURT:
                          The safest thing might be to look at
10
     the binder. So if you look at the Google binder. Or do you
11
     have it in yours as well?
12
               MR. WOLIN: It's the black binder, Ms. Mok.
13
            The tab that's labeled Mok Demonstrative 2.
14
               THE WITNESS: Okay.
15
               MR. WOLIN: Let me restate my question.
16
     BY MR. WOLIN:
17
          In the ordinary course of business, Google's P&L has
     separate P&Ls for Google Ads and for DV360; correct?
18
19
     Α
          Yes.
20
          And we just established, I believe, that Google Ad
21
     Manager was profitable for 2020 through 2023, as shown here;
22
     correct?
23
          Yes.
24
          And you would agree that as a whole, Google's display
25
     products were profitable for 2020, 2021, 2022 and 2023
                                                                22
```

```
1
     through August; correct?
 2
          Yes.
 3
          And you referred to some years when Google's display
 4
     products were unprofitable; right?
 5
          Yes.
 6
          Are you aware of any discussion within Google of
 7
     shutting those products down due to that unprofitability?
 8
          I can't think of any examples of discussions that we
 9
     had which were this product is unprofitable and we should
10
     think about shutting it down because it's unprofitable.
11
          So let's go back to the white binder then. I want to
12
     ask you about just a few documents before we wrap up.
13
               Could you please turn to DTX 1165 in your binder.
14
               MR. WOLIN: And we offer that from the defendant's
15
     exhibit list into evidence.
16
               THE COURT: I assume there's no objection?
17
               MS. GOODMAN: No objection.
18
               THE COURT: All right. It's in. And it's going
19
     in as a defense exhibit?
20
               MR. WOLIN: Yes. Well, it's been premarked as
21
     DTX 1165.
22
               THE COURT: Right. It's in.
23
         (Defense Exhibit Number 1165 admitted into evidence.)
2.4
     BY MR. WOLIN:
25
          So, Ms. Mok, the document is on the screen, and you
                                                                23
```

1 have it in your binder. 2 Do you see that the document is dated 3 December 2021; is that correct? 4 Α Yes. 5 And this presentation was created for a meeting of the 6 display ads' finance team? 7 Yes. 8 So could we please turn to page 28 of 38 in the 9 document. And the title that's shown on that page is exam 10 time; is that correct? 11 Α Yes. 12 Let's just orient ourselves. So we'll turn forward in 13 this subsection to page 31 of the document. And the title 14 at the top is profitability, and it contains some questions 15 and some answers; correct? 16 Α Yes. 17 And the first question is: "What year did the display P&L first become profitable?" With the answer of 2018; do 18 19 you see that? 20 Α Yes. 21 And at the bottom in the first bullet point, it states 22 that "Google's core display business generated around 23 800 million in operating profit in 2018, a huge milestone 24 for our display business." 25 Is that true? 24

```
1
     Α
          Yes.
 2
          And then it continues: "We're on track to generate
 3
     3 billion in operating profit this year."
               And does that refer to 2021?
 4
          I believe so.
 5
 6
          I believe I heard your answer as I believe so; is that
 7
     correct?
 8
          Sorry. Yes. I'm just comparing it to the
 9
     Demonstrative 2.
10
               Yes. 3 billion in operating profit is accurate.
11
          Okay. And then the third question on this slide is:
12
     "What is our year-over-year profitability growth
13
     percentage"; do you see that as well?
14
          Yes.
15
          And the answer that's shown at the bottom in the last
16
     bullet point is: "167 percent. Display also has the
17
     strongest performance versus plan from an operating profit
18
     perspective"; is that correct?
19
     Α
          Yes.
20
          So I want to flip then to a second document in your
21
     binder, and it's labeled PTX 939.
22
               MR. WOLIN: And I would also note for the record
23
     that this is also cross-listed on Google's exhibit list as
2.4
     DTX 579. So we would offer PTX 939 into evidence.
25
               MS. GOODMAN: No objection.
                                                                25
```

```
1
               THE COURT: All right. It's in.
 2
        (Plaintiff Exhibit Number 939 admitted into evidence.)
 3
     BY MR. WOLIN:
 4
          Ms. Mok, do you recognize this document?
 5
          I do.
 6
          This document was created to train Google employees on
 7
     the DVAA P&Ls; is that correct?
 8
     Α
          Yes.
          And this one's dated 2018?
 9
10
          Yes.
11
          So if you could please turn to the page with Bates
12
     number ending in 006.
13
               MR. WOLIN: And if we could blow up the top slide,
14
     please.
15
    BY MR. WOLIN:
16
          So this slide describes a plan for DVAA profitability
17
     and value creation in 2019 plus; correct?
18
          Yes.
          And the first bullet point there shows a goal to
19
20
     increase net revenues; correct?
21
          Yes.
22
          And it states that there's going to be a focus on
23
     pricing; correct?
24
          I wouldn't characterize this as saying that there would
25
     be a focus on pricing. This was a finance deck where we
                                                                 26
```

- were looking at different levers the business leaders could focus on if they wanted to.

  And one of the levers that you listed on this slide,
- 4 specifically after an increased net revenues, is pricing?
- 5 A Yes.
- 6 Q And then the second two points there refer to
- 7 | controlling operating expenses and controlling capital
- 8 expenditures; correct?
- 9 A Yes.
- 10 Q And all of that was a part of discussion about how to
- 11 increase DVAA profitability, 2019 onwards?
- 12 A Yes.
- MR. WOLIN: So let's flip forward then to the page
- 14 | with the Bates number ending in 009. And put that one up.
- 15 And blow that up, please.
- 16 BY MR. WOLIN:
- 17 Q Now, this slide has four boxes; do you see them?
- 18 A Yes.
- 19 Q And the one on the left refers to an established
- 20 business, and it says: "Established at scale"; do you see
- 21 that?
- 22 A Yes.
- 23 Q And then do you see at the bottom of the box it says
- 24 web?
- 25 A Yes.

- 1 And that refers to selling web advertising? 2 Α Yes. 3 And then the goal for web at the bottom includes drive 4 significant operating profit; correct? 5 Yes. But I want to clarify that it says goals, but at 6 the top it says proposal. So proposed goals for discussion. 7 Well, to the left of that there's a separate box which 8 says emerging; correct? 9 Yes. 10 And that one has the apps advertising -- or referred to 11 in that box? 12 Α Yes. 13 And then next to that one there's a separate box with 14 video; correct? 15 Α Yes. 16 And it refers to video as an early-stage business? 17 Yes. 18 And the -- below the boxes for apps and video it has 19 different goals for the business than it does for the web 20 business; correct? 21 Yes.
- 22 And you mentioned during your examination -- your
- 23 direct you mentioned TAC or traffic acquisition costs; is
- 2.4 that correct?
- 25 Α Yes.

1 So let's actually stick with PTX 39 --MR. WOLIN: 2 or 939 and go to the page with Bates number ending in 005, 3 please. And blow that up, please. 4 BY MR. WOLIN: 5 And the slide here says that "DVAA margin is heavily 6 dependent upon TAC"; correct? 7 Α Yes. 8 And TAC, I believe as you testified, represents the 9 amount of revenue that Google pays to publishers? 10 Yes. 11 So TAC is just revenue that Google passes through from 12 the advertiser to the publisher; is that correct? 13 Yes. 14 Now, in some transactions within DVA, is it correct 15 that Google treats TAC differently than it's treated in this 16 chart? 17 I -- all the TAC that we recognized as TAC is 18 represented in the first green bar in this chart. 19 But in some transactions, TAC is excluded from the 20 revenue; is that correct? 21 There is -- there is no TAC that's excluded from 22 revenue. Otherwise, it's not TAC. 23 Are you aware of situations where the passthrough to the publisher isn't counted as booked revenue? 24 25 Α Yes.

```
1
          And those are situations where you would consider
 2
     Google an agent in the transaction instead of a principal?
 3
     Α
          Yes.
 4
          And those transactions, just to be clear, don't include
 5
     TAC as a cost; correct?
                 In those transactions, there's no TAC.
 6
          Yeah.
 7
          And in those transactions, booked revenue would be
 8
     lower; correct?
 9
          Yes.
10
          But operating margin in those transactions would be
11
     higher if you're treating Google as an agent in the
12
     transactions; correct?
13
          Yes. Operating profit margin would be higher;
14
     operating profit dollars would be exactly the same.
15
          And there's some transactions where you're treated as
16
     an agent and TAC is excluded; and some transactions where
17
     you're treated as a principal, and TAC is included; correct?
18
          Yes. But the majority were revenues recognized where
19
     Google was a principal.
20
          And Google makes a decision in its accounting policies
21
     in how to differentiate between the two; correct?
22
               MS. GOODMAN: Foundation. The witness testified
23
     she's not an accountant. This line of questioning --
24
               THE COURT: She was able to answer the question,
25
     so overruled.
```

```
1
     BY MR. WOLIN:
 2
          Ms. Mok.
 3
          Sorry. Could you repeat the question?
 4
          So there are some -- so in Google's accounting
 5
     procedures, they decide whether to treat the revenue as if
 6
     Google was an agent and TAC is excluded or Google is a
 7
     principal and TAC is included in the revenue?
          Yes, that's an accounting determination.
 8
          In the regular course of Google's business, Google's
 9
10
     financial records track revenue for display ads separately
11
     from video ads separately from app ads; correct?
12
          Sorry. Could you repeat the guestion again?
13
          In the regular course of Google's business, Google's
14
     financial records track revenue for display ads separately
15
     from video ads separately from app ads; correct?
16
          Not in our financial systems. In our engineering
17
     systems.
          In Google's systems, you track revenue for transactions
18
     through Open Auction separately for transactions through
19
20
     direct or through Private Auctions?
21
          Yes, for revenue only.
22
               MR. WOLIN: We pass the witness, Your Honor.
23
     Thank you.
2.4
               THE COURT: All right. Any redirect?
25
               MS. GOODMAN:
                             Briefly.
                                                                31
```

```
1
                         REDIRECT EXAMINATION
 2
     BY MS. GOODMAN:
 3
          Ms. Mok, if you can turn in your white binder to
 4
     DTX 1165, which my colleague asked you questions about.
 5
               And can you look at the second bullet under -- in
 6
     the speaker's notes on page 31.
 7
          Yes.
 8
          And does this say that Google paid out almost
 9
     $16 billion in publishers in rev share last year?
10
     Α
          Yes.
11
               MS. GOODMAN: Okay. You can take that down,
12
     Mr. Spalding.
13
               And let's put up PTX 939, which Mr. Wolin also
14
     asked you about. And let's look at page ending in 007.
15
     BY MS. GOODMAN:
16
          And this is as of 2018. This slide says that "3PE
17
     declining but still 40 percent of total."
18
               What's depicted on this slide?
19
          This shows of the advertising -- advertising revenue
20
     that comes in through DBM, which was later renamed DV360,
21
     how much of that -- those dollars land on non-Google versus
22
     AdSense for content versus AdMob versus ad exchange
23
     inventory.
2.4
               MS. GOODMAN: Okay. And let's look at page ending
25
     in 009.
                                                                32
```

```
1
     BY MS. GOODMAN:
 2
          And this -- in the emerging box it says apps; correct?
 3
          Yes.
 4
          And in your time in the display business, was apps, as
 5
     reflected here, actually achieving its high revenue growth
 6
     potential?
 7
          Yes.
 8
               MS. GOODMAN: No further questions.
 9
               THE COURT: Any recross?
10
               MR. WOLIN:
                          No, Your Honor.
11
               THE COURT:
                          All right. And I assume, again, this
12
     witness will not be needed further?
13
               MR. WOLIN: No, not from us.
14
               MS. GOODMAN: I would love to say no, but I
15
     believe that they've disclosed in their rebuttal case a
16
     potential expert who may say something about Ms. Mok's
17
     testimony. So in the extreme unlikely scenario where I need
18
     her, I would like to just not quite release her yet.
19
               THE COURT: Ms. Mok, we can't release you as a
20
     witness. You don't have to stay at the courthouse today.
21
     They'll contact you if they need you back here. Do not
22
     discuss your testimony with any witness who has not yet
2.3
     testified. Thank you.
2.4
                    (Witness excused at 9:35 a.m.)
25
               THE COURT: All right. Your next witness.
                                                                33
```

```
1
               MR. ISAACSON: The defendant calls Dr. Mark
 2
     Israel.
 3
               THE COURT: All right. Dr. Israel.
 4
               THE COURT SECURITY OFFICER: Raise your right
 5
     hand, face the deputy clerk.
 6
     Thereupon,
 7
                             MARK ISRAEL,
 8
     having been called as a witness on behalf of the defendant
 9
     and having been first duly sworn by the Deputy Clerk, was
10
     examined and testified as follows:
11
                        (Time noted: 9:36 a.m.)
12
               THE DEPUTY CLERK:
                                  Thank you.
13
               THE COURT: All right. Mr. Isaacson, are you
14
     ready?
15
               MR. ISAACSON: Yes, Your Honor.
16
                         DIRECT EXAMINATION
17
     BY MR. ISAACSON:
18
          Good morning, Dr. Israel. It's Bill Isaacson.
19
               Would you introduce yourself to the court and
20
     spell your name.
21
          Sure. And I'm trying the microphone here. Let me know
22
     if it's a problem.
23
               My name is Mark Israel. M-A-R-K. I-S-R-A-E-L.
2.4
          All right. And would you introduce yourself and tell
25
     the Court about your background.
                                                                 34
```

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I'm a Ph.D. economist by training.
Ph.D. from Stanford University that I received in 2000. A
master's degree. And undergraduate degrees are also in
economics.
          After I left Stanford, I went and taught economics
and business strategy at the Kellogg School of Management at
Northwestern University. I was there about eight years.
While there, I got the opportunity to do some applied
competition antitrust work, which I fell in love with and
enjoyed more than academics. So I left Kellogg to pursue
that full time in 2008. I went to a firm called Compass
Lexecon, where I've been doing various forms of competition
economics work since. I'm now the president of Compass
Lexecon.
     About how many times have you been engaged as a
consulting expert in the area of economics and competition
economics?
     I don't know the exact number, but it's well over 100.
     And would you describe your publications and research
in the field of competition economics?
     I have over 25 publications primarily in competition
economics in academic journals. A pretty big part of what I
do continues to be to pursue research. It's generally
connected to cases or topics I've been involved with in
my -- you know, in casework, but I continue to pursue
                                                          35
```

```
1
     academic research as a big part of my life.
 2
          All right. Have you been qualified as an expert in
 3
     economics and industrial organization in prior litigation
 4
    matters?
          Yes, I have.
 5
 6
          And before you were retained in this matter, had you
 7
     ever been engaged by and provided your expert services for a
 8
     government agency?
          I have been retained by the FTC, the other competition
 9
10
     agency, I think three times. One of which resulted in
11
     testimony, in short, in the FTC v. Sysco matter.
12
               MR. ISAACSON: All right. I would offer
13
     Dr. Israel's CV, DTX 2537, into evidence, and move to
14
     qualify Dr. Israel as an expert in economics and industrial
15
     organization.
16
               THE COURT: Any objection to either?
17
               MR. TEITELBAUM: No objection to either, Your
18
     Honor.
19
               THE COURT: All right. So 2537 is in evidence.
20
     And Dr. Israel is certified in economics and as an
21
     industrial organization expert.
22
               Go ahead.
23
         (Defense Exhibit Number 2537 admitted into evidence.)
2.4
     BY MR. ISAACSON:
25
          Dr. Israel, will you generally describe how you've gone
```

1 about your work in this case? 2 Sure. 3 So I've been involved in working in this case, 4 this industry since early 2021. During that time, have 5 reviewed the record as fully as I can, reviewed hundreds or probably thousands of documents, reviewed testimony, 6 7 deposition testimony, been here for the trial or read the 8 trial testimony. And then I think perhaps most importantly 9 what I can do as an economist, I've done extensive data work 10 and data analysis with industry data sources, public data 11 sources and then extensive data from Google and from third 12 parties related to the industry. 13 All right. So let's start by talking about market 14 definition and market power. 15 At the outset, would you summarize your opinion 16 about the plaintiffs' three market definitions? 17 Sure. 18 I think what I would say is the definition of 19 three separate markets, these three component markets, the 20 way plaintiffs do, in my view, is kind of narrow and 21 incomplete in a way that I think -- I quess I might say 22 misses the forest for the trees. 23 And just to see what I mean for a minute, in my opinion, having studied the industry, the right way to think 24 25 about this business is that ad tech providers are in the 37

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business of helping to facilitate matches and really meeting
matches between advertisers and ultimately individuals, but
advertisers and impressions. So say Nike is trying to find
people to advertise shoes to and the ad tech business sits
there in the middle trying to facilitate those connections.
So it's really a business about matches. That's the
product, and that's what competition should study.
          And to break it down into separate components
looks at pieces of the matches as though those are
informative, but I think those miss the vibrant competition
in various ways to actually make the matches. You sort of
can't see the whole competition if you look at one piece at
a time.
     Let me ask you again --
     And perhaps most importantly, you can't analyze
competition by looking at the advertiser side or the
publisher side separately when business is all about
connecting them.
     Okay. We'll be talking about those in detail.
          But broadly speaking, what are plaintiffs
excluding from their three market definitions?
     I guess I would put it in three categories.
          One of them is other places. Lots of the places
where advertisers can find users, find impressions.
excluding things like apps, instream video, social media,
                                                          38
```

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retail media, connected television. Really among the most
important places where advertisers can find impressions and
can use if the tech they're using for another form of
connection becomes more expensive or worse.
          Number 2 would be ways that those connections can
be made by focusing just on indirect.
                                       They're missing the
active substitution between indirect and direct connections
between advertisers and publishers.
          And then three would be lots of forms of ad tech.
They're leaving out all sorts of facilitators of the ad tech
providers that are competing to help make these matches.
     And, again, broadly speaking, what's your opinion of
the effect on this case about plaintiffs' narrow or
incorrect market definitions?
     I mean, I think the disagreements I have, what I see
is, there is -- in the conclusions they reach largely flow
from these separate incomplete markets. So it does a few
things.
          One thing is, again, it causes them to miss the
vibrant competition that's happening in all these other
places besides what they call open web to make connections.
So vibrant competition with providors and social media and
retail and apps. All of these players are competing to
provide technology to make connections, and they're missing
that competition.
```

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I guess I would say, number two, that causes them
to leave out what are the most important parts of
competition, in my view. If you think about -- other than
Google, the main players in providing ad tech out there that
I see are Meta -- meaning Facebook Meta -- Amazon,
Microsoft, TikTok, The Trade Desk. All of these providers
are left out of plaintiffs' markets, as they define them.
As are some of Google's own products, like DV360, which I
see contradicting any claim that Google isn't working with a
wide variety of third parties.
          As are left out innovations like header bidding or
the recent growth of programmatic direct connections where
you can have a direct connection but done in an automated
programmatic way. All of that is left out of the market.
          The bottom like effect for me is that causes
plaintiffs to characterize what I see as a very competitive
industry and really one that's, to me, a huge success story
to characterize that as an anticompetitive failure. I think
that derives from defining a lot of the competition out.
     All right. And you touched on this about what the
purpose of ad tech is, and I think talked about the desire
to find users.
          Can you amplify on that?
Α
     Yeah.
          I mean, ultimately the business is, you know,
                                                          40
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digital display advertising where advertisers are trying to
connect with users they find in some targeted way on a
digital application or a website or something.
          So that's -- you know, there's advertisers,
there's publishers, and there's the users. Ad tech sits in
the middle.
            Its job is to facilitate the match. It's
technology in various forms to facilitate the match.
    All right. Would you please explain how your opinions
on principles of a two-sided market apply in this case?
          So I think this is sort of quintessentially what
economists call a two-sided market in that the industry
exists to create matches, so it exists to connect
advertisers to impressions on publishers' various pages or
apps.
         And so it's a two-sided market in the sense that
it's trying to connect two sides of the market. Right.
That also means that competition on both sides matters.
Right. If advertisers or publishers leave a particular ad
tech platform, there's no match to be made. So competition
comes from both sides of the market.
          The price that gets charged -- Professor Lee
talked about this, too. The price that gets charged by
various pieces of ad tech, that gets sort of split between
publishers and advertisers. But it's not
component-by-component the overall price. If ad tech takes
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out 35 cents, that has a combined effect of raising the ad
price some, lowering what publishers get. So it happens on
both sides.
          And then finally there's what economists call
network effects, which basically means if there's more
publishers, then advertisers like that platform better, and
vice versa. But it also goes the other way. If a platform
starts to lose customers on either side, you know, then the
other side isn't as happy, doesn't find as many matches, and
the whole platform can start to unravel.
     Okay. You've said that plaintiffs' proposed markets
are too narrow.
          What would a proper market look like?
     I would define a market as a single two-sided market
for matches, for the facilitation of -- for ad tech that
facilitates these connections.
     Have you in this case reached an opinion where you've
tried to define the boundaries of that single two-sided
market?
     Not the exact edges of it. What -- the opinion I've
reached is that plaintiffs' market definitions are incorrect
in that they're components, and they're not focusing on the
full -- they're not focusing on the match; they're focusing
on these pieces. And also that the market is clearly too
narrow, as I said before. It leaves out direct connections,
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it leaves out parts of video but not all of video.
leaves out apps, even though they directly compete with
websites to make impressions. I think it leaves out social
media, which has become the predominant player in display
advertising.
          But then as far as, like, what's the ultimate
boundary, does it include email ads? Does it include search
ads? Does it include every type of ad? There, I haven't
reached a final conclusion on the exact boundary because I
don't need to to reach the conclusion that plaintiffs'
markets are too narrow and the market is quite competitive.
     Can we look at DTX 1833 which is a figure from your
report.
                     Any objection to 1833?
          THE COURT:
          MR. TEITELBAUM: If it's a figure in the report,
no objection.
          THE COURT: All right. It's in.
   (Defense Exhibit Number 1833 admitted into evidence.)
BY MR. ISAACSON:
     All right. This is titled U.S. Adult Internet Users
Fraction of Time Spent With Non-Social Non-Video Content
Accessed Via Desktop, Laptop or Mobile Browser from the
years 2010 through 2022. There's a lot of words there at
the end from non-social through via desktop/laptop.
          Are we talking about a user's time on the web here
```

```
1
    basically?
 2
                 I mean, the attempt here is to get to websites
          Yeah.
 3
     basically. Whether they're accessed by a computer or by a
 4
    phone, but to get to web.
 5
          All right. And what's the data that's being used in
 6
     this chart?
 7
          The data is from EMARKETER. I think it's been
 8
     discussed some in the trial. It's a standard industry --
 9
     sort of a publication that tracks the industry and publishes
10
     tons of data about the industry.
11
          All right. And what does this chart tell you for this
12
     case?
13
          It tells me that, you know, 15 years ago, people were
14
     primarily -- sort of impressions, the users, were primarily
15
     found on the web. That's -- the reverse is true today. So
16
     when you're thinking about where to make one of these
17
    matches, where to find the impressions, where to find the
18
     users, you know, more than three-quarters of the user's time
19
     is now spent in some place other than a web connection.
20
          All right. Can we look at DTX 1869, another figure
21
     from your report.
22
               THE COURT: I assume no objection?
23
               MR. TEITELBAUM: Correct, Your Honor.
24
               THE COURT: All right. It's in.
25
         (Defense Exhibit Number 1869 admitted into evidence.)
                                                                44
```

```
BY MR. ISAACSON:
 1
 2
          All right. This is titled Adult Internet Users Time
 3
     Spent on Apps Versus Mobile Web for those same years.
 4
     blue bar is -- or the aqua bar is mobile apps, and the pale
 5
     bar is mobile browsers.
 6
               MR. ISAACSON: And I should say, Dr. Israel has
 7
     some color blindness, so I sometimes point out these things.
 8
               THE COURT: All right.
     BY MR. ISAACSON:
 9
10
          The data is again from EMARKETER.
11
               What does this chart show?
12
          I should say I can tell these colors apart, but I would
13
     have trouble naming them.
14
               So this is showing the growth of apps in
15
     particular. So it extends on the last picture to say if you
16
     look at time spent per day by adult in minutes, you know,
17
     over the last several years, the real -- it's been pretty
18
     flat in terms of time spent on the web, but the growth has
19
     been on apps.
20
               So, again, if you're an advertiser or thinking
21
     about alternative places to make connections with users and
22
     impressions, apps are a predominant place to find them.
23
          All right. Let's look at DTX 1831, another figure from
24
     your report.
25
               THE COURT: Any objection?
                                                                45
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```
1
                               No objection.
               MR. TEITELBAUM:
 2
               THE COURT: All right. It's in.
 3
         (Defense Exhibit Number 1831 admitted into evidence.)
     BY MR. ISAACSON:
 4
 5
          All right. Now, this is not user time, it is titled
 6
     U.S. Display Ad Spending by Environment for the years 2013
 7
     to 2022. It is, again, EMARKETER data. The bar at the
 8
     bottom is desktop/laptop. On top of that is mobile web. On
 9
     top of that is mobile in-app. And on top of that is
10
     connected TV. There are dollars in the chart at the top and
11
     percentages on the bottom.
12
               Would you explain how this -- what this chart
13
     shows for us?
14
          Sure.
15
               So it's EMARKETER data again, as you said. And I
16
     would say it says the -- as the users substitute to apps or
17
     substitute to connected TV away from the traditional web,
     the dollars follow. So this is sort of the next step in
18
19
     saying if -- as dollars come in looking for advertisements
20
     trying to seek the best way to make a match, the dollars --
21
     the spending, which is really more the heart of this case,
22
     is following the trends of the users.
          And how is this evidence of substitution for this case?
2.3
24
          I mean, it's one piece of evidence of substitution that
25
     when advertisers are thinking about what's my best or my
                                                                46
```

1 second best, what are the best places to find users, they 2 are shifting towards where the users are. So the dollars 3 are substituting with the users. 4 What I would say as an economist is, that means if one way that I've advertised here, one form of ad tech that 5 I've used becomes less attractive, then I'm going to try to 6 7 find alternative methods using alternative tech, as apps do, 8 and I'm going to tend to substitute where the users are. 9 Before we look at more data, would you explain the 10 principles of market definition from the point of view of an economist? 11 12 Sure. 13 So market definition overall is trying -- you 14 start from the firm or product at issue in a case. So here that would be Google -- Google's ad tech business, 15 16 basically. And you think about who are the key competitors 17 that constrain Google's pricing or its other strategies in 18 that business. And you try -- the market tries to define 19 the universe of significant competitors, I'd say. 20 And the way we would do that as economists is we 21 think about substitution. So the question that we ask is if 22 that Google tries to raise its prices or tries to make its 23 products not work as well or tries to exercise monopoly 24 power more broadly, where would people, publishers, 25 advertisers substitute to get alternative sources.

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So here if Google's ad tech doesn't work as well
and so it's not making these matches as effectively or the
matches are more expensive, what alternative choices do
people have for other tech.
     All right. And what methods did you observe Professor
Lee has used for his market definition?
     I mean, I think he said this. Not primarily
quantitative methods, so not really measuring the degree of
substitution, but, instead, qualitative methods, sort of
comparing industry recognition and characteristics of
products to try to figure out what products are closer on
those dimensions.
          So, in my view, you know, although we have to look
at lots of data to try to infer substitution patterns, the
questions should still be about substitution patterns.
Google's ad tech doesn't work as well, where does it look
like advertisers and publishers are substituting to.
     All right. Plaintiffs' markets are defined by open-web
display advertising and exclude display ads on social media.
          What's your opinion on that exclusion?
     I mean, I don't think that it makes any sense.
media has become the predominant place to run digital ads
and to run display ads in particular. They're a particular
form of site, of social media site, but they're still
running display ads, often the same display ads that are on
```

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other places. It's really -- is it on the Facebook page or
on the New York Times, it's still the same ad. And it's the
predominant place for those ads, and it has its own ad tech
so it provides an alternative. So I see leaving it out as
leaving out a critical competitor for making these matches.
     And so why are you talking about substitution between
types of display ads given that plaintiffs say this case is
about specific ad tech tools?
     If the ad tech gets more expensive so then the -- it
becomes more expensive to make the match in that form.
          So people talk a lot in this industry about the
price for an advertiser. The price of a given ad is the
media cost, which is the publisher's price, and the platform
cost, which is the tech. So if the tech gets more
expensive, then, as I said, we're going to look for where
people will substitute, and they'll substitute to other
places that have different tech. And so places that have
different tech include social media, retail media.
places have different ad tech. So an increase in the price
or a reduction in the quality of ad tech will drive
advertisers and publishers to places where they can form ads
using different tech.
     So, for example, if an advertiser moves from Google Ads
to Facebook, what shift happens in the ad tech tools?
     I mean, all of it changes. Right. So then that's one
```

```
1
     reason why it's important to think about the overall match.
 2
     If you -- if an advertiser, you know, says I don't like the
 3
     Google Ads platform anymore, I switch to Facebook, that
 4
    match is now made using the Facebook internal ad stack,
 5
     which is entirely different tech. It's all Facebook's
 6
     in-house tech.
 7
          All right. Let's look at DTX 1915, which is another
 8
     figure from your report.
 9
               THE COURT: Any objection to 1915?
10
               MR. TEITELBAUM: No objection.
11
               THE COURT: All right. It's in.
12
         (Defense Exhibit Number 1915 admitted into evidence.)
13
    BY MR. ISAACSON:
14
          This is titled United States Social Media Display Ad
15
     Spending, 2008 through 2022. Again, dollar figures are at
16
     the top and percentages are at the bottom, and this is
17
     EMARKETER data.
18
               What definition -- it says display ad spending.
19
     What definition of display ads is being used here?
20
          This is -- this is all from EMARKETER. So this is the
21
     EMARKETER definition, which includes social media as part of
22
     display advertising.
23
          What does this chart say about the growth of the
24
     display advertising industry on social media?
25
          Just data confirming what I said before. The growth in
                                                                50
```

```
1
     display advertising on social media has been sort of one of
 2
     the predominant trends in the industry taking off since, you
 3
     know, 2012 or so. And now you see social media is --
 4
     roughly half of all display advertising is on social media.
 5
    And as I noted before, all of these players that are listed
 6
     at the bottom here use their own ad tech. So if you're not
 7
     happy with Google's ad tech, this provides a place to go get
     different ad tech.
 8
          And the players at the bottom, you're referring to the
 9
10
     notes of the chart, which include Facebook, Instagram,
11
     LinkedIn, Pinterest, Reddit, Snapchat, TikTok and Twitter
12
     among others; is that what you're referring to?
13
          Yes. It's everything that EMARKETER has in the data on
14
     social media sites where there is display advertising.
15
          All right. Can we look at DTX 1829, a figure from your
16
     report.
17
               THE COURT: Any objection to 1829?
18
               MR. TEITELBAUM: No objection.
19
               THE COURT: It's in.
20
        (Defense Exhibit Number 1829 admitted into evidence.)
21
    BY MR. ISAACSON:
22
          This is titled United States Display Ad Spending by
23
     Social Versus Non-Social Advertising for these years.
24
    bar at the bottom is the social in dollars and percentages
25
     again that we were just looking at, but now there's a
                                                                51
```

```
1
     comparison to non-social display ad spending.
 2
               Now that you can see these together, what do these
 3
     charts show about substitution amongst different types of
 4
     display advertising?
          So I think this chart -- first of all, it shows the
 5
     rest of the picture, so it's now roughly 50/50 as far as
 6
 7
     where people are putting these display ad dollars.
 8
               It's clear that overall dollars have gone up, so
 9
     dollars are flowing into this industry. So the way I think
10
     about it, I think the way the record supports, is dollars
11
     are flowing into the industry, output is going up, but,
12
     today, there's -- as people think about where to put these
13
     display ad dollars that are flowing in, there is active
14
     competition between, you know, do they go on social or do
15
     they go on non-social. That's a very important margin of
16
     substitution. Lots of advertisers are actively considering
17
     Google Ads versus Facebook as places to put their dollars.
18
          All right. Can we look at DTX 1972, which is a table
19
     from your report.
20
               THE COURT:
                           Any objection?
21
               MR. TEITELBAUM: No objection.
22
               THE COURT:
                           It's in.
23
         (Defense Exhibit Number 1972 admitted into evidence.)
24
    BY MR. ISAACSON:
25
          All right. This is titled Omnicom Top 25 Clients
                                                                52
```

```
1
     Spending Via Selected Ad Tech Tools and Social Media
 2
     Advertising from 2019 to 2022.
 3
               What is Omnicom?
 4
          Omnicom is a large advertising agency.
 5
          And what is this -- there's a lot of figures on this,
 6
     but, in general, what is this table showing?
 7
          It's showing sort of the realization of what -- a lot
 8
     of what Omnicom does. So a lot of what these ad agencies do
 9
     is help their clients make these decisions. They work with
10
     clients to evaluate sort of regularly what's the relative
11
     return, return on investment of putting your ad dollars in
12
     different places. And this is showing that as they do that
13
     over time, it's often quarterly or more, dollars move
14
     around.
15
          All right.
16
          And so you see here, for example, between $21 and
17
     $22 --
18
          Let's stop there so that we can show that more tightly
19
     on the screen.
20
               So let's look at the top five advertisers.
21
     you were about to talk about 21 and 22. Would you please
22
     continue and explain what this has to do with substitution?
2.3
     Α
          Sure.
24
               So the example I was going to give is between 21
25
     and 22 you see -- for these five, this is their top five
                                                                53
```

```
1
     advertisers, dollars were moving into social and out of
 2
     other ad tech tools. More generally, again, what these
 3
     agencies are doing is running models for their clients that
 4
     evaluate the relative performance of different type of
 5
     advertisements, and that would include how the tech -- how
 6
     the platform and media costs are doing, and they move
 7
     dollars around accordingly.
 8
          And why is that evidence of substitution?
 9
          What the agencies are doing is some of the most direct
10
     evidence of substitution because they are literally running
11
    models that compare the returns on different types of
12
     advertisements and advise clients to move money accordingly.
13
     So that's exactly a big mechanism by which if, say, Google's
14
     ad tech isn't performing as well and therefore returns are
15
     going down, agencies would advise clients to move money for
16
     that or for any reason why they see less of a return on a
17
     certain type of advertisement.
18
          All right. Could we look at DTX 1925.
19
               MR. ISAACSON: And can I ask, is it okay with
20
     these charts if I put them immediately on the screen and
21
     then you may be able to see it faster.
22
               MR. TEITELBAUM: No objection here, Your Honor.
23
               THE COURT: Any objection to -- there's none to
24
     1925; correct?
25
               MR. TEITELBAUM: And no objection to the exhibit,
```

```
1
     but putting it on the screen at the time it's being
 2
     mentioned is appreciated as well.
 3
               THE COURT: All right.
 4
         (Defense Exhibit Number 1925 admitted into evidence.)
     BY MR. ISAACSON:
 5
          So this is from your report, it's titled U.S. United
 6
 7
     States Meta Display Ad Revenue, 2008 through 2022. Again,
 8
     it's in dollars and percentages, and it's EMARKETER data.
 9
               So what does this chart say about the growth of
10
     Meta's display advertising?
11
          Meta has led the charge of the growth of social media.
12
     Meta is really Facebook is Instagram. And, you know, it
13
     started in 2012 or so, as I said. Facebook developed its
14
     advertising platform, its own ad tech, and really has become
15
     the predominant competitor in display advertising.
16
          All right. Can we look at then DTX 1853.
17
               THE COURT: Any objection?
18
               MR. TEITELBAUM: No objection.
19
        (Defense Exhibit Numbers 1853 and 1853A admitted into
20
                              evidence.)
21
     BY MR. ISAACSON:
22
          And can we show -- this is --
23
               THE COURT: There's some redactions.
24
               MR. ISAACSON: Right. So can we show the Court
25
     and the witness the unredacted version, because this is Meta
```

```
1
     data.
 2
               THE COURT: Right. It's Meta's data.
 3
               MR. ISAACSON: Yes.
               THE COURT: Which volume is it in?
 4
               MR. ISAACSON: We have a smaller volume that has
 5
 6
     just charts called Volume 2.
 7
               THE COURT: All right. So there's no objection to
 8
     this; correct?
 9
               MR. TEITELBAUM: Correct, Your Honor.
10
               THE COURT: All right. That's fine.
11
    BY MR. ISAACSON:
12
          All right. So this is the share of Meta de-anonymized
13
     advertisers on Facebook and Instagram's ad spending that are
14
     also using Google Ads in 2022. The blue part is the part
15
     that's using -- where the Facebook and Instagram ad spending
16
     is also using Google Ads, and the gray part is the part
17
     where they're not using Google Ads.
18
               So I don't need you to discuss any of the numbers
     in this chart, but could you explain how this chart relates
19
20
     to your analysis?
21
          Sure.
22
               So you can see the blue part indicating
23
     advertisers who are using both Facebook and Google Ads.
                                                               So
2.4
     I won't discuss the numbers here. You can see how large
25
               It relates to the analysis -- and this is an
                                                                56
```

```
1
     example of what's been called multi-homing. People are
 2
     using both Facebook -- advertisers are both on Facebook and
 3
     on Google Ads.
 4
               To me, the critical thing about multi-homing is
 5
     that it -- and you see this in the record, too. If an
 6
     advertiser is in both places, then it becomes even easier to
 7
    move money back and forth. Right. So that's sort of what
 8
     they're doing all the time is deciding where to put their
 9
    money between the different sources they use.
10
               So I take multi-homing here and throughout as an
11
     important indicator that if advertisers are actively using
12
     both, that becomes perhaps the most important, I think,
13
    place to substitute because they're there and they're
14
     regularly evaluating how much to put into each.
15
          All right. Now I would ask you to look at your black
16
     binder, Volume 1, where we have some business documents and
17
     DTX 399, which is a Google slide deck from March 2017 about
18
     user interface.
19
               THE COURT: Any objection to 399?
20
               MR. TEITELBAUM: To the extent it's cited in his
21
     report, no objection.
22
               MR. ISAACSON: It's cited in his report.
23
               THE COURT: All right. It's in.
24
         (Defense Exhibit Number 399 admitted into evidence.)
25
               MR. ISAACSON: I'm intending to show him a few
                                                                57
```

```
1
                 They've all been cited in his report.
     documents.
 2
    BY MR. ISAACSON:
 3
          So if you look at page 6, it says Facebook has two
 4
     entry points to its paid advertising world. And then if you
 5
     just move forward and click the next page, you'll see that
 6
     there is generally a review of the Facebook user interfaces
 7
     for their ad programs.
               What -- how does this -- what does this document
 8
 9
     show about competition and substitution?
10
          So this is, again, another of the body of evidence on
11
     substitution and competition. Here, it shows that Google is
12
     actively monitoring Facebook, really comparing AdWords --
13
     now Google Ads -- to Facebook. So they're thinking about
14
    how users are evaluating the two, which users would prefer
15
     to use. And, in particular, there's lots of discussion of
16
     Facebook being, you know, the easiest interface, especially
17
     for small advertisers and Google seeing that as creating
18
     risk that it's going to lose the small advertisers. So it
19
     shows competition and substitution.
20
          All right. In the same binder, can we look at DTX 733,
21
     which is a Google business document called Accelerating
22
     Display from June 12th, 2019, again cited in your report.
23
               MR. TEITELBAUM: No objection.
24
               THE COURT: It's in.
25
         (Defense Exhibit Number 733 admitted into evidence.)
                                                                58
```

```
BY MR. ISAACSON:
 1
 2
          All right. If we could look at page 3 of this
 3
     document.
 4
               It says key takeaways on display performance.
 5
     Losing -- at the top. Losing share in U.S. display market
     overall and to key competitors, Facebook and Trade Desk,
 6
 7
     primarily driven by GDA. Google U.S. display 8 percent
 8
     year, year, year to date, lags, market, average, growth.
 9
               And then if you look at page 18, also another --
10
     there's a column on the left where we lose on measurement to
11
     Facebook -- Facebook offers more robust third-party
12
     integration and Amazon's user purchase history is unrivaled.
13
     Creative controls and formats. Facebook, Instagram and
14
     Criteo offer greater creative controls and native formats to
15
     advertisers. Richer targeting signals and inventory,
16
     Facebook has richer audience targeting options. Amazon
17
     continues to build up audience targeting capabilities. And
18
     I don't want to suggest that Google doesn't have a response
19
     to any of this, but I won't put all of that in the record.
20
               How does this relate to your analysis of, at this
21
    point, Facebook, but you can touch on the others?
22
          I mean, in Google, as you say, it does have a response.
23
     That's a big part of it is that Google is evaluating
24
     these -- what they refer to as key competitors and deciding
25
    how to compete with it in terms of various ad tech reactions
```

```
1
     that sort of cover various parts of the ad stack.
 2
     shows Google taking these as serious important competitors.
 3
               I think I would most note that of the key
 4
     competitors that we've gone through, Facebook, Amazon and
 5
     The Trade Desk that was noticed earlier are all outside of
 6
     the markets as plaintiffs define them. Criteo is the one
 7
     here that would be inside.
 8
               So it's showing reaction to competition with --
 9
     substitution with a number of strong competitors that are
10
     outside the markets as defined.
11
          Can we look at DTX 1927. Let's talk about another
     company, TikTok.
12
13
               THE COURT: Any objection?
14
               MR. TEITELBAUM: No objection.
15
               THE COURT: All right. It's in.
16
        (Defense Exhibit Number 1927 admitted into evidence.)
17
     BY MR. ISAACSON:
18
          All right. So this is U.S. TikTok Display Ad Revenue,
19
     2019 to 2025. These are, again, dollars and in percentages.
20
     The bars that are darker are actual, and beginning in 2023,
21
     these are projected. It says EMARKETER data.
22
               Is the projection data also from EMARKETER?
23
     Α
          Yes.
2.4
          And what does the emergence of TikTok since 2019 say
25
     about competition for display ads and the related ad tech?
```

```
1
          So TikTok, again, has its own ad tech stack in-house.
 2
     So it's sort of the next iteration. It says to me it's a
 3
     dynamically competitive market. TikTok is the next step up
 4
     with its own methods and really video-focused, but it's kind
 5
     of the next step. Really, the growth of advertising
     competition went Facebook, then Amazon, then TikTok as the
 6
 7
     big growth stories.
 8
          All right. Can you now go back to that larger binder,
 9
     Binder 1, with business documents. And I believe it's
10
     DTX 1188, the -- and this is a Google document titled TikTok
11
     Competitive Overview.
12
               THE COURT: Any objection to 1188?
13
               MR. TEITELBAUM: No, Your Honor.
14
               THE COURT: All right. It's in.
15
         (Defense Exhibit Number 1188 admitted into evidence.)
16
     BY MR. ISAACSON:
17
          The -- what does this document say to you when Google
18
     is doing a TikTok competitive overview?
19
          It's the same as the previous document. Not only do we
20
     see the data showing that TikTok is growing, we see Google
21
    paying attention and reacting to that, which is sort of the
22
     other side of the coin of showing important competition.
23
          All right. And then if we can look at DTX 1974, which
2.4
     is a table from your report.
25
               THE COURT: Any objection to 1974?
                                                                61
```

```
1
               MR. TEITELBAUM: No objection.
 2
        (Defense Exhibit Numbers 1974 and 1974A admitted into
 3
                              evidence.)
 4
               MR. ISAACSON: And we'll need to show the
     unredacted on the screen for the Court and the witness and
 5
     counsel, because this is TikTok information.
 6
 7
     BY MR. ISAACSON:
 8
          It's titled Advertisers With at Least $1 million in
     2022 TikTok Advertising Spending Amongst the Top 50 2022
 9
10
     U.S. Google Advertisers.
11
               So on the left column, those are the advertisers
12
     that are being looked at; is that right?
13
          Correct.
14
          Okay. And then there's spending numbers in the middle
15
     and then percentage changes from 21 --
16
               MR. ISAACSON: Let me make sure the Court is with
17
     us here.
18
               THE COURT: Got it.
19
               MR. ISAACSON: Okay. Sorry, Your Honor.
20
     BY MR. ISAACSON:
21
          So, again, there's advertisers on the left who are
22
     among the top 50 U.S. Google Ads' advertisers who are also
23
     spending on TikTok, and in the middle there's advertising
2.4
     spending on TikTok and then percentage changes on the far
25
     right, 21 to 22.
                                                                62
```

```
1
               What does this chart show with respect to
 2
     advertising spend and substitution?
 3
          It shows that many of Google's largest advertisers are
 4
     on TikTok to a significant degree and have grown a great
 5
     detail on TikTok. So it shows that the impact of TikTok is
 6
     affecting Google's largest advertisers, Google Ads or just
 7
     advertisers. And, again, it's showing this multi-homing
 8
     behavior that I referred to, to the extent these advertisers
 9
     are now on Google Ads and on TikTok, and that becomes a very
10
     easy place to move money back and forth in response to even
11
     small differences in performance.
12
          And what's your opinion at this point about plaintiffs'
13
    market definition having excluded Meta and then this new
14
     emerging TikTok?
15
          As I've said, I think that's unjustified. They are
16
     very, very important advertisers with their own advertising
17
     technology. So to the extent there is -- there's a problem
18
     or a high price or anything for Google Ads in making
19
    matches -- or Google's ad tech in making matches, these are
20
     really important alternatives.
21
          All right. Can we look at DTX 1916.
22
               THE COURT: Any objection to 1916?
               MR. TEITELBAUM: No, Your Honor.
23
24
               THE COURT: It's in.
25
         (Defense Exhibit Number 1916 admitted into evidence.)
                                                                63
```

```
1
     BY MR. ISAACSON:
 2
          This is titled U.S. Retail Media Display Ad Spending,
 3
     2018 through 2022.
               What is retail media?
 4
          Retail media is I think Amazon, Walmart. Places that
 5
 6
     have a site or an app where they sell products, they can
 7
     also, and they do aggressively these days, sell
 8
     advertisements along with that.
          All right. So this is, again, EMARKETER data with the
 9
10
     dollars at the top and the percentages at the bottom.
11
     chart doesn't go back as far as back to 2018.
12
               When did, for example, Walmart and Target start to
13
     offer retail ads following Amazon?
14
          As I recall, Amazon was definitely first. Walmart got
15
     into the business I think to some extent starting in 2014,
16
     Target starting in 2016. Both of those have grown a lot
17
     recently.
18
               I'll say when I first began working on this case,
19
     people didn't think of Walmart or Target as much, and now I
20
     think that whole retail media advertising business has
21
     gotten huge.
22
          All right. And let's focus on Amazon, DTX 1926.
2.3
               THE COURT: Any objection?
2.4
               MR. TEITELBAUM: No objection.
25
               THE COURT: All right. 1926 is in.
                                                                64
```

```
1
         (Defense Exhibit Number 1926 admitted into evidence.)
 2
               MR. ISAACSON: Oh, this was already in evidence.
 3
     Sorry.
               THE COURT: Oh, all right.
 4
    BY MR. ISAACSON:
 5
 6
          This is, again, EMARKETER data about U.S. Amazon
 7
     display ad revenue going back to 2008 and running through
 8
     2022 on a dollar and a percentage basis.
 9
               What does this chart say about the growth of
10
     Amazon's retail media advertising?
11
          So you see it growing a little later than Meta, as I
12
     said. Sort of a second growth story after Meta, as I said.
13
    But, again, now certainly a very large player, again, with
14
     its own ad tech. So a place that people can -- that
15
     advertisers -- if Nike is trying to sell shoes, they can put
16
     display ads on Amazon as a place to do that if the tech or
17
     the media performs better.
18
          All right. And if you could look at your first binder
19
     with the business documents. The first exhibit there is
20
     DTX 278. It's titled PBS Competitive Intelligence, which is
21
    publisher business solutions at Google.
22
               THE COURT: Any objection?
23
               MR. TEITELBAUM: No objection.
24
               THE COURT: All right. It's in.
25
         (Defense Exhibit Number 278 admitted into evidence.)
                                                                65
```

```
1
    BY MR. ISAACSON:
 2
          This is a Google slide deck from November 2015, and
 3
     it's on competitive intelligence on Amazon. And then if you
 4
     look at page 3, the executive summary, it says in the third
 5
    bullet: "Amazon is actively building a walled garden to
     compete with the DoubleClick stack, and this should not be
 6
 7
     underestimated." And then if we look at page -- well, we'll
 8
     just stop there.
 9
               Tell me what this shows you about the ad tech
10
     competition between Amazon and Google.
11
          Well, it's the same as the other documents. It's the
12
     other side of the coin showing Google paying attention to
13
          I think clearly it indicates Google takes Amazon as a
14
     very serious competitor.
15
               I would note that, you know, they're saying --
16
     they're noting that Amazon is building a walled garden -- it
17
    means Amazon has its own in-house tech -- but that that
18
     walled garden is competing with the DoubleClick stack. So,
19
     to me, this document is consistent with my views generally
20
     in that tech competes with tech, whether it's a walled
21
     garden or not, and that stacks compete against each other as
22
     opposed to component by component.
23
          All right. In the same binder, if we can go to
24
     DTX 879, another document from -- slide deck from Google
25
     about Amazon.
                                                                66
```

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1
                           Any objection to 879?
               THE COURT:
 2
               MR. TEITELBAUM: No objection.
 3
               THE COURT: All right. It's in.
 4
         (Defense Exhibit Number 879 admitted into evidence.)
 5
    BY MR. ISAACSON:
 6
          This is now in the year 2020, the beginning of 2020.
 7
     And on page 2, there's an executive summary, and in the
 8
     middle there's -- at the top under description it says:
 9
     "Amazon 101 Amazon ads. Amazon has all the building blocks
10
     to compete at Google/Facebook scale. It has the unique
11
     advantage of closing the attribution loop through conversion
12
     data."
13
               And then if you look at page 20, it begins several
14
     slides with the -- discussing Amazon's ad stack. And just
15
     as an example, if you look at slide -- at page 23, there's a
16
     slide comparing the ad stack of Google and Amazon.
17
               Again, how does this support your opinion about
18
     the competition in ad tech?
19
          Again, it's the same thing. It's showing Google paying
20
     attention to the competition from the stack. I noticed on
21
     the earlier page you showed, there was explicit reference to
22
     Amazon's header bidding product. So it's something we can
23
     talk about more later, but that's a way in which Amazon
24
     competes, which is also outside plaintiffs' markets.
25
    here you see a comparison of the stacks.
                                                                67
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And I would say, you know, whenever Google
compares to Amazon, I see them saying we're stronger in some
ways, Amazon is stronger in others. But, nevertheless, they
find the overall Amazon stack to be highly competitive with
Google's ad tech.
     All right. And then one more document about Amazon.
If we could look at DTX 527 in this same binder.
          MR. TEITELBAUM: No objection.
          THE COURT: All right. It's in.
    (Defense Exhibit Number 527 admitted into evidence.)
BY MR. ISAACSON:
     All right. This is a Google document called Amazon
Overview. And on page 6, the slide describes Amazon as an
existential threat.
         At this point, what is your opinion about
plaintiffs' three market definitions, excluding Amazon
display ads and ad tech?
     I don't think it makes any sense to exclude Amazon
given its strength as an alternative advertising platform
and the fact that it provides its own tech. So it provides
a substitute if people have any concerns about Google's ad
tech.
     And what does it say about Google having any monopoly
power that they -- given what you have to say about Amazon?
     I mean, the points we've made so far fundamentally go
```

```
1
     to why I conclude Google does not have monopoly power.
 2
     Google is facing strong existential competition -- strong
 3
     competition from Facebook, growing competition from TikTok,
 4
     and now competition from Amazon, so it's not in a position
 5
     to dictate the market the way that a monopolist would.
          Okay. Can we look at DTX 1918. Now let's go back to
 6
 7
     looking at the web.
 8
               THE COURT: Any objection?
 9
               MR. TEITELBAUM: No objection.
10
               THE COURT: All right. It's in.
11
         (Defense Exhibit Number 1918 admitted into evidence.)
12
     BY MR. ISAACSON:
13
          All right. This is again EMARKETER data. It is titled
14
     U.S. Desktop/Laptop Display Ad Spending, 2013 to 2022. And
15
     it's in dollars and percentages.
16
               What does this chart say about the growth of
17
     display advertising on the open web?
18
          So this is more EMARKETER data. It shows that people
     are moving away from desktop/laptop. And ten years ago
19
20
     maybe that was the bulk of the activity, but now the bulk of
21
     the activity is, you know, mobile and other places.
22
     again, web-based focus like the government's market
23
     definition seemed to me to miss where the competitive action
24
     is today.
25
          All right. And what does it say -- what does this
                                                                69
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1
     chart, in comparison with the other charts we've been
 2
     looking at, say about substitution?
 3
          Again, this is that the -- the dollars are following
     where the users are. Right. So the users have moved away
 4
 5
     from the web and the dollars are following.
 6
               Again, if you're looking for places to make these
 7
    matches and find users, many of the best substitutes now are
 8
     going to be off the laptop and desktop on mobile.
 9
          All right. If we can look at DTX 1874 from your
10
     report.
11
               THE COURT: Any objection?
12
               MR. TEITELBAUM: No objection.
13
               THE COURT: It's in.
14
        (Defense Exhibit Number 1874 admitted into evidence.)
15
    BY MR. ISAACSON:
16
          All right. This is, again, EMARKETER data. The title
17
     is The Percentage of U.S. Display Ad Spending Accruing to
18
     Selected Industry Participants. And here, the bottom is
19
     Google, and above that in blue is Meta. And then in orange
20
     is Amazon, and above that is TikTok, and the rest is other.
21
               What does this chart show about substitution
22
    between different firms that have ad tech?
23
          I mean, it certainly shows the share it's substituting.
24
     So the pattern is what I described. You know, Google grew
25
     early on, has declined in its share since 2013. Everybody's
```

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1
     dollars are going up, but the dollars are increasingly
 2
     flowing first to Meta, then to Amazon, more recently to
 3
     TikTok as these other alternatives become stronger --
 4
     stronger alternatives.
 5
          All right. And can we look at DTX 1969 also from your
 6
     report.
 7
               THE COURT: Any objection?
 8
               MR. TEITELBAUM: No objection.
 9
               THE COURT: All right. It's in.
10
         (Defense Exhibit Number 1969 admitted into evidence.)
11
     BY MR. ISAACSON:
12
          All right. And this is, again, U.S. display ad revenue
13
     by company.
14
               Is this is basically the same chart as before but
15
     now you're showing more of the companies?
16
          Correct.
17
          So now what we've been looking at from EMARKETER is
18
     real-world data. Professor Lee has discussed why the
19
     cellophane fallacy means you should not look at real-world
20
     substitution data in a case about alleged monopolists.
               What do you have to say about that?
21
22
          I just disagree. As an economist, I think we try to
23
     look at substitution data whenever we can. Real-world data
2.4
     is the way to see who's competing with who. We can also
25
     look at company documents like I've done, but data is the
                                                                71
```

1 way to measure substitution. The cellophane fallacy, you know, would say that 2 3 that in some cases you should consider whether the 4 substitution you're seeing is just driven. The idea -- the 5 original name cellophane was maybe at the price as 6 cellophane gets so high, people will wrap their sandwiches 7 in newspaper instead, but is that really a substitute. That 8 was the question. I think Professor Lee's example was if the price of gas gets high enough, maybe people will just 9 10 walk. 11 So I think it's reasonable to ask are we seeing 12 things like newspaper for sandwiches? But here what we're 13 seeing is Facebook and Amazon and TikTok becoming the 14 strongest players, the predominant players referred to as 15 existential threats. And so I don't think that that 16 analysis applies. You're seeing real-world data of 17 substitution to extremely strong competitors, not 18 substitution that's only driven because Google has so much monopoly power that it drives people to inferior options. 19 20 And I think there was an analogy given to if the price 21 of gasoline gets to a certain point, people will walk or 22 ride bikes more. 23 How does that analogy compare to what you're 24 seeing in this industry? 25 I mean, that's a case where as an economist you

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will say maybe I need to think about -- maybe the price of
gas is so high it's changed people's behavior. But I just
don't see any basis in the record to say that Facebook or
Amazon or TikTok are like walking instead of driving.
Right. These are strong competitors that are being taken as
very serious competitive threats. They have been for a long
time, you know, at various price levels that have existed.
          So I just -- again, I think you look at real-world
data, you can ask yourself are the data only reflecting
something unusual, but here I think they're reflecting
substitution to extremely strong competitors.
    And do economists in monopolization cases ordinarily
look at real-world data or documents on substitution?
     Yeah, I certainly do. And this happened in every such
case I've been involved with.
          Again, economists try to look at data on how
people substitute on what we call cross-elasticities.
That's our technical term, whatever data we can get.
         And, again, I acknowledge you should ask the
question, do we think this substitution is not real or just
being driven by monopoly power, but I just don't think that
fits when you have powerful competitors who have their own
ad tech that the company documents are seeing as extremely
strong threats.
     All right. We'll talk about prices later, but what
                                                          73
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1
     about the point that the market with a monopolist may
 2
     already be infected with super competitive prices?
 3
          Well, that's sort of the more technical version of what
 4
     you say for cellophane. The question would be is are we
 5
     only seeing substitution because Google's prices are
 6
     inflated, and therefore that's the only thing driving
 7
     substitution. We can get into it more later, but, you know,
 8
     in fact, for many of the products -- most of the products
 9
     that Google offers internally, like using Google Ads and
     AdX, certainly using DV360, its prices are not even
10
11
     particularly high.
12
               I know there's been discussion about what prices
13
     are high or low, but I think it's clear that Google offers a
14
     number of ad tech products that don't have particularly high
15
     prices relative to the market. And, yet, certainly from
16
     Google Ads and DV360, we see a strong substitution of these
17
     other options.
18
               So I don't see any basis to say that's being
     driven by monopoly power or by prices that are so high that
19
20
     people seek out inferior alternatives.
21
          And why are the levels of substitution you've been
22
     looking at sufficient, in your mind, to be a constraint on
23
    prices and Google's prices?
24
          Is there a strong substitution that the company
25
     documents are taken very seriously and reacting to?
                                                                74
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Their -- it's substitution that we see to people with
different ad tech. I'm referring to the ad tech stacks
competing with each other.
          Just to be clear, I'm not saying that every single
advertiser or publisher would switch, or even that
advertisers or publishers would switch 100 percent of their
budgets. That's not the question. Right. The question is
if Google tries to raise prices or do something bad with its
tech, will it lose revenue? Will dollars flow out?
that's what we're seeing. We're seeing dollars flow to
these other alternatives.
     All right. And so how do economists typically look at
substitution? Like, what are they looking at for its
substitution?
     They're looking to see -- economists sometimes use the
phrase marginal customers. That just means there are a set
of people who are actively considering the options. There's
a set of dollars that are actively moving between the
options. Again, it's never all of the dollars.
          Like, if you use the example of Pepsi and Coke,
there's a lot of people who are extremely loyal to one of
those products or the other, but they still clearly compete
with each other and aren't monopolists because there are
people "on the margin" who will substitute.
          Here, we have all these buyers, for example, who
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use both Google Ads and Facebook and are moving dollars back
and forth. We have agencies building models, the purpose of
which is to help people move dollars back and forth.
                                                      That's
the kind of marginal substitution that we look for.
     Okay. And how does return on investment for
advertising affect the substitution analysis?
     Increasingly advertisers attempt to measure the return
on investment, which means basically, in simple terms, if I
spend another dollar on advertisement, how much more profit
do I get back for that dollar? And so that measures the
        That return is driven by various things, both how
good is the match, which can be how well does the ad tech
work, and how much does it cost.
          And to the extent that, you know, as alleged,
Google were to degrade in the quality of the match, the
quality of the tech or raising the price, then what you
would see would be the return on investment go down. And
exactly what these agency models do and these evaluations do
is say if I see the return of investment go down on one form
of advertising and one form of tech, I move my dollars to
another one. That's a really active every day decision in
this industry.
    And has Professor Lee done any analysis of substitution
in response to return on investment?
    Not that I've seen, no.
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How does -- substitution for display ads or ad spend on
the web and these other choices you've been talking about,
how does that act as a constraint on ad tech tools?
     So it's what I've said. If the price -- the price of
the ad is basically the media price, the publisher's price,
plus the tech price. And the quality, the return you get is
heavily driven by the quality of the match.
          So if the tech isn't working as well or it's too
expensive, your return's going to go down, you're going to
look for places with better tech, and that is all of the
options that we've been talking about.
     And now your conclusions about a two-sided market, how
does that affect the substitution analysis?
     It affects it because the substitution is happening on
both sides, and they both affect things. All right. So you
can't just look at component by component on one side or the
other.
          So, for example, if the return on investment goes
down, if the price goes up, it might be that advertisers
start by substituting away from Google Ads to Facebook or
Amazon or these other options. Right. But then publishers
also are getting worse returns, so they're going to look for
non-Google tech. In their case it might be another exchange
that they can use or switching more of their content to
apps. But both sides are going to start to substitute.
                                                          77
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But what really matters is the feedback affects.
     So if advertisers start switching to Facebook, now this
     discussion we've heard that Google benefits from having good
     advertisers, that becomes less true. And so Google -- the
     publishers now see Google as not having as good of
     advertisers, so they're going to try to find the Google
     platform less attractive. Maybe they'll switch to apps or
     they'll switch to a subscription model or whatever they do,
     or they'll switch to a different exchange. And those two
     effects start feeding back on each other through these
    network effects.
          All right. Let's look at more data, DTX 1917.
13
               THE COURT: Any objection?
              MR. TEITELBAUM: No objection.
               THE COURT: All right. It's in.
        (Defense Exhibit Number 1917 admitted into evidence.)
    BY MR. ISAACSON:
         This is titled U.S. Video Display Ad Spending, 2008 to
     2022. It's, again, EMARKETER data. And it's in dollars and
20
    percentages.
              Now, this is overall video. About what percentage
     of this would be instream videos?
23
         So it's more than half. Today, about 57 percent of
     video spending is instream. And that's important because
25
     the plaintiffs' market would include outstream, which is a
                                                               78
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video that sort of shows in its own box, but not instream,
which is a video that shows along with another video.
     All right. Could we look at DTX 1922. This is already
in evidence. This is United States connected TV display
advertising -- ad spending, 2017 through 2022 from EMARKETER
in dollars and percentages. So this is now connected TV.
          What does this chart say about the growth of
advertising on connected TV or streaming?
     Connected TV has now become where advertising dollars
are going. So there was websites, and then there was apps,
now there's connected TV as a growth area. So that's
becoming a place to form these connections.
          I should note here that's a good example because
the people moved to connected TV -- meaning your TV has an
Internet connection -- and then your advertising dollars
moved there, and the ad tech has moved there, too. So, for
example, The Trade Desk gets a lot of its business from
connected TV. Again, showing how both users and ad tech
providers are substituting between these options.
     And just to be clear, when it says connected TV display
ad spending in the title, that's the EMARKETER definition of
display ads -- ads includes connected TV; do I have that
right?
     Yes.
     Okay. Now, and this chart begins back in 2017, it is
```

```
1
     growing after that.
 2
               Before that, say by 2015, who's starting to offer
 3
     connected TV ads?
 4
          I think in early on it was Roku. So, again, this is
 5
     all smart TV connections where your TV or your box is
     plugged into the Internet, and one of the first providers of
 6
 7
     that was Roku, and they started to build up this model where
 8
     now we have people, we know their Internet connections and
 9
     we can sell them ads.
10
          All right. And there are jumps in this. So, for
11
     example, from -- there's a big jump in 2019.
12
               What's happening at that time?
13
          All the jumps you would see would be because more and
14
    more providors are getting into this business, more and more
15
     smart TVs and streaming services and so on. I think 2019 to
16
     2020 is when Disney got into this business.
17
          All right. Can we look at DTX 1858.
18
               THE COURT: Any objection?
19
               MR. TEITELBAUM: No objection.
20
               THE COURT: All right. It's in.
21
         (Defense Exhibit Number 1858 admitted into evidence.)
22
    BY MR. ISAACSON:
          This is titled Distribution of Google Ads U.S. Web
23
24
     Display Ad Spending by Advertiser Use of Instream Video and
25
     Other Display Advertising. The pink is instream video only
```

```
1
     3.9 percent.
                   The -- most of the pie chart, 64.3 percent, is
 2
     both instream and other display.
 3
               What's the data in this chart showing, and
 4
     specifically about multi-homing?
                 So this is Google Ads data, so this is what
 5
     Google Ads' advertisers are doing. And it shows that
 6
 7
     roughly -- just under two-thirds of them are multi-homing.
 8
     Which, again, what I take that to mean is they're actively
 9
     doing both, and so that's an easy substitution. They can
10
     just move dollars around on the margin, as economists say,
11
    based on the relative returns.
12
          All right. And if we could look at DTX 1857.
13
               MR. TEITELBAUM: No objection.
14
               THE COURT: All right. It's in.
15
         (Defense Exhibit Number 1857 admitted into evidence.)
16
     BY MR. ISAACSON:
17
          All right. This is a comparison of instream video and
18
     other display on a percentage basis in the United States
19
     from Google Ads.
20
               So this is Google Ads data again?
21
          Yes.
22
          And what does this show about substitution for instream
    video?
23
24
          Again, looking at Google Ads buyers in particular, a
25
     lot -- there's an increasing use. Almost a third of their
```

```
1
     spending is now instream video, which would be outside of
 2
     plaintiffs' market.
 3
          Okay. Professor Lee excludes native ads from his
 4
     definition of display ads.
 5
               Do you have an opinion about that exclusion?
               So I find that exclusion -- well, that's another
 6
 7
     one I find puzzling. I disagree with. In the case of
 8
     native ads, I personally, and I think the industry even
     finds it difficult to define what a native ad is versus a
 9
10
     display ad. A native ad in some sense I think is an ad that
11
     is sort of more integrated into the native look of the page.
12
               But, you know, I think EMARKETER doesn't recognize
13
                        There's testimony in the record from
     that distinction.
14
     people who don't recognize the distinction. I think if you
15
     just look -- like, if you go to a web page, sometimes you'll
16
     see content recommendation boxes at the bottom of the page.
17
     Those will be called native even though a display bar right
18
     next to them is not.
19
               So I think that one just sort of on the objective
20
     characteristics and recognition of the product also, it's
21
     very hard to see the distinction.
22
          All right. Let's talk about ads in apps. DTX 1920.
23
               MR. TEITELBAUM: No objection.
24
               THE COURT: It's in.
25
         (Defense Exhibit Number 1920 admitted into evidence.)
```

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1
    BY MR. ISAACSON:
 2
          This is United States Mobile In-App Display Ad
 3
     Spending, 2013 through 2022. This is, again, EMARKETER. A
 4
     dollar basis at the top, and a percentage basis at the
 5
    bottom.
 6
               What does this tell us about the growth of display
 7
     ad spending on apps?
 8
          Yeah. So apps have become the predominant place for
 9
     spending. Right. So you see the people that moved apps, as
10
     we saw earlier, so the dollars have followed. And, again,
11
     if you're seeking to find a user and you're not satisfied
12
     with your current way to connect with them, apps are going
13
     to be a major way that people do it.
14
          All right. Let's look at DTX 1855 from your report.
15
               MR. TEITELBAUM: No objection.
16
               THE COURT: All right. It's in.
17
         (Defense Exhibit Number 1855 admitted into evidence.)
18
     BY MR. ISAACSON:
19
          All right. This is titled Distribution of Google Ads
20
     United States Non-Video Display Ad Spending by Advertiser
21
     Use of App and Web Advertising. This is from the year 2022.
22
     The 1.1 percent of pink says app only; 9 percent says web
23
     only; and 89.9 percent says both.
24
               What is this -- and this is based on Google Ads
25
     data; is that right?
                                                                83
```

```
1
     Α
          Yes.
 2
                 What does this chart explain for you?
 3
          Just like we've seen before, Google Ads users are
 4
     multi-homing, so they're actively in 90 percent of the cases
 5
     on both the web and apps. So, again, easy even within
 6
     Google Ads to move money back and forth.
 7
          All right. Let's look at DTX 1854.
 8
               MR. TEITELBAUM: No objection.
 9
               THE COURT: All right. It's in.
10
         (Defense Exhibit Number 1854 admitted into evidence.)
11
     BY MR. ISAACSON:
12
          This is Google Ads United States Non-Video Display Ad
13
     Spending by App Versus Web, over ten years, 2012 through
14
     2022. The bar at the bottom in green is apps, and in gray
15
     at the top is web.
16
               So this is Google Ads data?
17
          Yes.
18
          Okay. And what does this chart show with respect to
     substitution between spend on ads on apps and on the web?
19
20
          I mean, generally it shows dollars flowing to --
21
     increasingly to app over time.
22
               I would quickly note, it's a smaller percentage
23
     than we saw from EMARKETER as a whole. I think another
24
     point that makes is that although apps are generally more
25
     than half now, it's smaller than that at Google Ads, which
```

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1
     reflects the fact that there are other ad tech providers and
 2
     apps who are even larger, which is why this is important
 3
     here. If people substitute to apps, they're not only
 4
     substituting on ad format, they are, in many cases,
 5
     substituting to a different form of tech.
 6
          What does it say about plaintiffs' market definitions,
 7
     they do not account for display ads on apps or the
     technology for those ads?
 8
 9
          Yeah. I mean, another fundamental omission to me,
10
     that's where a lot of the auction is, that's where there's
11
     other tech providors. I don't see things in the record to
12
     indicate advertisers are not using that alternative or that
13
    publishers are not putting more and more on apps. So they
14
     are missing what is now the predominant place to make these
15
     connections.
16
          All right. If we could look at DTX 1923.
17
               THE COURT: Any objection?
18
               MR. TEITELBAUM: No objection.
19
               THE COURT: All right. It's in.
20
         (Defense Exhibit Number 1923 admitted into evidence.)
21
    BY MR. ISAACSON:
22
          This is U.S. Direct Display Ad spending, 2013 through
23
     2022. It's EMARKETER. So it's, again, on a dollar and a
24
    percentage basis.
25
               Now we're talking about direct spending on display
```

```
1
           What does this chart say about the way that
     ads.
 2
     advertisers and publishers are connecting?
 3
          It says that the majority and increasing over the last
 4
     eight to ten years is actually direct connections. So this
 5
     is EMARKETER data again. But about three-fourths or more of
 6
     the connections are actually direct connections, not
 7
     indirect.
               I should note that a lot of these are what's
 8
     called programmatic direct. So it's a direct connection
 9
10
     between an advertiser and a publisher. But using ad tech,
11
     it's just going straight to the publisher's ad tech.
12
          So all the direct deals are not human beings talking to
13
    human beings; some of it's through ad tech?
14
          Yeah. In fact, the majority of direct deals these days
15
     are ad tech. So that sometimes can be confusing, but it's
16
     not old -- you know, it's not old manual transactions. It's
17
     tech. Ads are targeted and served by tech. It's just
18
     directly between a publisher and advertiser have a direct
19
     connection that uses that tech.
20
               MR. ISAACSON: All right. Can we look at
21
     DTX 1924.
22
               MR. TEITELBAUM: No objection.
23
               THE COURT: All right. It's in.
        (Defense Exhibit Number 1924 admitted into evidence.)
24
25
     BY MR. ISAACSON:
```

```
1
          This is titled U.S. Indirect Display Ad Spending.
 2
     this is the other side of the coin. It's EMARKETER data.
 3
               And when you look at this chart about the trends
 4
     in indirect and compare it to the previous chart on direct,
 5
     what does that say about substitution?
 6
          In recent years, dollars have been flowing from
 7
     indirect to direct. And, again, a fair bit of that is
 8
     because of the growth -- of another important ad tech
 9
     development that's not in plaintiffs' markets, which is
10
     in-house ad tech at publishers that allows direct
11
     connections facilitated by ad tech.
12
          The Court has heard that direct sales can earn more
13
     money than indirect sales.
14
               In light of that, how can there be substitution?
15
          I mean, it really is a fundamental tradeoff that
16
     underlies a lot of the ad tech business, and certainly the
17
     indirect ad tech business, which is -- and it's been
18
     described correctly, I think. A lot of indirect tech exists
19
     to sell impressions that weren't sold by direct deals.
20
     of course what is sold by a direct deal depends on how hard
21
     you work -- how hard your salespeople work to go make
22
     another direct deal. So you're investing money in another
2.3
     direct deal.
24
               To the extent that indirect tech doesn't work as
25
     well, becomes more expensive, it's not like you switch all
```

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of it. Again, none of this is complete. But if the tech
doesn't work as well, then it's going to be worth -- the
return on investment is going to shift to favoring, you
know, working a little harder to make a few more direct
deals.
          So nobody's going 100 or zero, but if the tech
doesn't work as well, you substitute more effort on getting
the last five or ten direct deals. And, again, that means
dollars flow out of the ad tech provider's pocket.
     All right. The Court has heard about enhanced Dynamic
Allocation.
          What does enhanced Dynamic Allocation say about
whether there is substitution between direct and indirect
transactions?
     Enhanced Dynamic Allocation was explicitly a Google
program to put direct and indirect sales in competition.
Right. So the idea was don't just have the indirect stuff
that is sold via these ad tech methods, have a direct
comparison of the value of selling more indirect versus
direct, and go indirect if it's more valuable. So it puts
them -- inside Google's ad tech puts direct and indirect in
direct competition, even though one part of that would be
left out of plaintiffs' market.
     And do plaintiffs include direct transactions in their
three market definitions and market shares?
                                                          88
```

```
1
          I'm glad you asked just so I can clarify what I just
 2
     said.
 3
               So the answer is yes or no. Direct sales are
     included in their ad server, so when they do the ad server
 4
 5
     sales and market shares, they include the direct sales that
 6
     are facilitated by the ad server, but they are not included
 7
     in their ad exchange or advertiser ad network markets.
 8
               Again, to me, that's another reflection of this
 9
     artificiality of dividing things up, because if you go
10
     direct, you're not using any of the ad tech, so it really
11
     should be in all those markets, not separately subdivided
12
     that way.
13
          Can we look at DTX 1865.
14
               MR. TEITELBAUM: No objection.
15
               THE COURT: All right. 1865 is in.
16
        (Defense Exhibit Number 1865 admitted into evidence.)
17
     BY MR. ISAACSON:
          All right. And now this is the distribution of the
18
19
     United States DFP impressions by publisher use of direct and
20
     indirect sales. And it says direct only is 1.3 percent;
21
     indirect only is 46.1 percent; and 52.6 percent is both.
22
               So what is this data and what is this showing
23
     about multi-homing?
2.4
          So these are DFP data now because this is on the
25
     publisher side, and this is saying that just over half of
```

```
1
     publishers are using both direct and indirect.
 2
               So, again, it's not all, but there is -- this is
 3
     sort of this marginal customer. There are this large number
     of publishers who are using both, and therefore we know
 4
 5
     within the very logic of the DFP system because of EDA,
     there's a tradeoff, and generally they have both these
 6
 7
     options as options they use.
 8
          All right. If I can ask you to look in your binder --
 9
     and we won't put this on the screen, it's a third-party
10
     document. This is from Omnicom.
11
               MR. ISAACSON: So this has been produced by that
     agent under seal. And I move DTX 940.
12
13
               THE WITNESS: I'm sorry. What was the number?
               MR. ISAACSON: 940. DTX 940.
14
15
               THE COURT: It's in the larger volume?
16
               MR. ISAACSON: Yes.
17
               MR. TEITELBAUM: Objection.
18
               THE COURT: All right. It's in.
19
         (Defense Exhibit Number 940 admitted into evidence.)
     BY MR. ISAACSON:
20
21
          If we could just turn to page 20.
22
          Sorry. I still don't have it. It's Volume 1?
     Α
2.3
     Q
          Yes.
2.4
          940?
     Α
25
          Yes.
                                                                90
```

```
1
          I've got it.
                        Thank you.
 2
          And there's a chart there that has a start, and
 3
     underneath it it talks about shifting certain spend.
 4
               Would you explain what this document says to you
 5
    regarding substitution between direct and indirect buying?
 6
          Remind me of the page again.
 7
          Page 20. Over on the left. Not on the screen. Not
     that that was that ...
 8
          Okay. So I see it, and I'm familiar with this.
 9
10
               So this is a pretty standard agency document where
11
     they're talking to a client about what to do with their
12
     money. I talked earlier about they talk about moving it
13
    between various types of ads. Here they are recommending
14
     shifting it out of -- basically I won't say all the words,
15
    but out of indirect into direct. So it's another version of
16
     that sort of substitution. They're basically saying in
17
     order to maximize business results, which is what agencies
     do, they are talking about shifting some more into direct.
18
19
    BY MR. ISAACSON:
20
          All right. Let's look at another chart, DTX 1847 from
21
     your report.
22
               MR. TEITELBAUM: No objection.
23
               THE COURT: All right. It's in.
24
        (Defense Exhibit Number 1847 admitted into evidence.)
25
     BY MR. ISAACSON:
                                                                91
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This is titled Google Fitbit Quarterly Display
Advertising Spend Distribution, and across the top this is
the distribution across Google Ads, DV360, YouTube, social
and direct. This is Fitbit display advertising spend.
          What is this chart discussing?
     So we're switching gears a little. This is now Google
as an advertiser, not Google as an ad tech provider.
     So Google is advertising its Fitbit product?
     Correct. And so it's looking at how over by quarter
where Google puts its money to advertise its Fitbit. And
basically what we see is if you look across Google Ads,
DV360, putting it on YouTube, putting it in social media or
direct buys, the dollars are just moving around a lot.
          So generally what it shows you is they are
shifting dollars around. It's certainly consistent with all
the other evidence I've discussed on the record. We see
companies again evaluating the relative performance of these
different types of advertising and shifting money around it,
and we see Google doing that.
     All right. DTX 1931, please.
          MR. TEITELBAUM: No objection.
          THE COURT: All right. It's in.
   (Defense Exhibit Number 1931 admitted into evidence.)
BY MR. ISAACSON:
     Now, this is advertising spend by Google for when
```

```
1
     they're advertising their Pixel phones; right?
 2
          Correct. It's just the same story. You see the
 3
     dollars moving around pretty dramatically from quarter to
 4
     quarter. And, again, some of this, based on what you see
 5
     companies doing, is going to be driven by relative
 6
     performance. Or at least, again, the record shows companies
 7
     evaluating relative performance, and here we see an outcome
 8
     being that they move money around.
 9
          All right. DTX 1932.
10
               Now, this is --
11
               THE COURT: Any objection?
12
               MR. TEITELBAUM: No objection.
13
               THE COURT: All right. It's in.
14
         (Defense Exhibit Number 1932 admitted into evidence.)
15
    BY MR. ISAACSON:
16
          This is where Google is advertising its Play store; is
17
     that correct?
18
          Correct.
19
          This is showing the same things we've just been
20
     discussing?
21
          Correct.
22
          Let's look at DTX 1848.
23
               MR. TEITELBAUM: No objection.
24
               THE COURT: It's in.
         (Defense Exhibit Number 1848 admitted into evidence.)
25
                                                                93
```

```
BY MR. ISAACSON:
 1
 2
          Now, this is no longer Google advertising, this is
 3
     Comcast; is that correct?
 4
          Yes.
 5
          So this is Comcast Xfinity Internet display ad
     spending. Their categories are DV360, other ad tech,
 6
 7
     direct, social, video and other.
               What does this show about substitution?
 8
 9
          So this is year by year. So it doesn't bounce around
10
     quite as much. But we see Comcast when trying to advertise
11
     its home Internet product has overtime been shifting -- been
12
     substituting money towards social and video and away from
13
     some other ad tech.
14
          All right. Let's move on now to DTX 1928.
15
               THE COURT: Any objection?
16
               MR. TEITELBAUM: No, Your Honor.
17
               THE COURT: All right. It's in.
18
         (Defense Exhibit Number 1928 admitted into evidence.)
19
    BY MR. ISAACSON:
20
          So now this is -- in the United States, Google's
21
     Display Ad Revenue, 2008 through 2022. This is from
22
     EMARKETER. So would you explain -- it's in dollars and
23
    percentages. And at the bottom, Google is at 10 percent.
2.4
               Now, would you explain what the display ad revenue
25
     is here and how these percentages are done?
                                                                94
```

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All right.
                So this is -- the display ad revenue on the
top is just the total amount of money that Google brings in
from its display ad business. This is all EMARKETER data to
be consistent here.
          But it's the total amount of money that Google
brings in from its display business. That includes Google's
ad tech, it also includes its own profits like YouTube. And
then the denominator is the total amount of money that's
spent in the display ad business, which includes both the
amount that goes to publishers that's spent on the media and
the amount that's spent on the ad tech.
     So the display ad revenue, it's not just the ad tech
intermediary money, it's also when Google gets money for ads
on its owned-and-operated properties like YouTube?
    Correct. This whole -- all of this analysis is --
again, we talk about media and platforms. So what goes to
the publisher is media, what goes to the ad tech is
platform. So everything on here is the combined sum of
those dollars.
          So basically advertisers spend some money, ad tech
providers get some, publishers get some.
                                         This is that
entire universe. And it says of that entire universe, the
amount that goes to Google, both in its role as a publisher
of YouTube and so on and in its role as a tech provider,
Google gets about 10 percent of the industry revenue.
                                                          95
```

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And the display ads included in this chart, we talked
before about the EMARKETER definition of display ads.
includes the social, retail, apps, connected TV; right?
          It's web, social, app, video, connected TV.
     All right. And the 10 percent in 2022 for Google,
about how much of that is the money they take in because
people buy ads on YouTube?
    About half.
     The -- so the chart shows Google's display ad revenue
going up significantly and the percentages declining.
          What does that say to you about what's happening
with this alleged monopolist Google?
     I mean, it says the industry output, as I would use the
term, the total amount that advertisers are spending on
advertising digitally is exploding, and Google is getting a
smaller portion of it.
          So what that tells me, you know, if I look for
high-level evidence of monopolization, a company that
somehow has its thumb on the industry and controls
everything, if that's true, I would look for it taking in a
very large percentage of the revenue because it's got
something the industry can't live without.
         When I see Google at 10 percent of the total and
declining, to me, Google is certainly taking a piece, but
it's not like Google is taking the majority. The industry
```

```
1
     is actually growing much faster than Google's piece.
 2
          All right. Can we -- going back to your first binder
 3
     which has the business documents, Volume 1, DTX 571.
 4
               THE COURT: Any objection?
 5
               MR. TEITELBAUM: No, Your Honor.
 6
               THE COURT: It's in.
 7
         (Defense Exhibit Number 571 admitted into evidence.)
     BY MR. ISAACSON:
 8
          This is from June 2018 a Google Display Network
 9
     leadership summit. And if I can ask you to look at
10
11
    page 13 -- well, that begins a section on market
12
     competition. And there's -- I won't go through all the
13
     slides here, but, for example, on page 15, it says: "Google
14
     comprises approximately 40 percent of the U.S. digital ad
    market." This is back in 2018.
15
16
               How does this -- what does this say to you about
17
    how to look at an appropriate market in this case?
18
          So this is Google looking at a single -- this would be
19
     a single two-sided digital advertising market. So this --
     to make clear, this does not include the money going to the
20
21
    publishers the way the last chart did; this is money going
22
     to tech providers, but this is Google saying Google, here it
23
     says 40 percent of a single combined two-sided ad tech
2.4
    market.
25
          And let's look at DTX 1875.
                                                                97
```

```
1
               THE COURT:
                           I'm sorry, 1875?
 2
               MR. ISAACSON: Yes.
 3
               MR. TEITELBAUM: No objection.
 4
               THE COURT: All right. It's in.
 5
         (Defense Exhibit Number 1875 admitted into evidence.)
 6
    BY MR. ISAACSON:
 7
          All right. This is using EMARKETER data. It's titled
     Google's Approximate Share in a Single Two-Sided Market for
 8
 9
     U.S. Display Advertising.
10
               So now we're just talking about display
11
     advertising; correct?
12
          Correct.
13
          Okay. And would you explain to the Court how these
14
     calculations are done?
15
          So this is EMARKETER data. Again, it's similar to the
16
     last chart where we saw Google as 10 percent. But as I
17
     said, that chart attributed dollars that went to the
18
     publisher to the publisher. This is saying let's focus just
19
     on tech. So the way we do that is we say -- we take any
20
    money that went to the publisher, and we associate it with
21
     the ad tech provider who facilitated that transaction.
22
               So if Google -- if in a typical transaction
23
     there's $1 that's spent and Google keeps 32 cents of it and
24
     68 cents goes to the publisher, for example, in the last
25
     chart we said Google gets the 32 percent -- 32 cents, and we
                                                                98
```

1 divided that by the total. 2 Here we say let's associate everything back to 3 whoever was the tech provider who facilitated it all. So 4 let's take that 68 cents and give that to Google as well, 5 because it facilitated the full dollar. So when we do that 6 and put all of it in terms of the ad tech providers, we say 7 in this single two-sided U.S. display advertising tech 8 market, Google has a 25 percent share, which has fallen from 9 45 or 46 percent ten years earlier. 10 All right. And this is using once again the EMARKETER 11 definition of display advertising; correct? 12 Correct. Α 13 Now, plaintiffs have proposed three markets, and you've 14 been talking about one single two-sided market. 15 Can't they all be potential markets? 16 I mean, not valid ones in my opinion. Again, because 17 if you break things down by these components, then you miss 18 all the different ways that these paths compete. 19 I mean, one simple example I would use is if you 20 think about the fact that -- if you associate ad servers 21 just with publishers and say that's one piece, you miss the 22 fact that if the ad server doesn't work as well, if its 23 rules aren't as good, if it's too expensive, it might well 24 be advertisers who say we don't want to work with publishers 25 who use that ad server, we'll go work with Facebook. 99

```
1
               So the only way you're going to see substitution
 2
     on both sides and the full effect of those shifts in the
 3
     prices is to look at things in combination and ask the
 4
     question what paths are competing with other paths and how
 5
     do people find -- if tech is not working as well, how do
     people find their way around it. That involves looking at
 6
 7
     choices on both sides and the full paths in combination, not
 8
     piece by piece.
 9
          All right. You talked at the beginning of your
10
     testimony about ad tech that's not in the plaintiffs'
11
    markets. Let's talk about header bidding.
12
               Do plaintiffs' markets include header bidding ad
13
     tech?
14
     Α
          No.
          And can we look at DTX 1898.
15
16
               MR. TEITELBAUM: No objection.
17
               THE COURT: All right. It's in.
18
         (Defense Exhibit Number 1898 admitted into evidence.)
19
               MR. ISAACSON: I'm sorry. This has been admitted
20
     before subject to me going through it with Dr. Israel.
21
               THE COURT: So there's no objection, so it's in.
22
               MR. ISAACSON: Yes. Yes. Yes. Yes.
23
    BY MR. ISAACSON:
2.4
          This is the Percentage of DFP U.S. Indirect Web
25
     Impressions Won by Header Bidding from July 2018 to
                                                                100
```

```
December 2022.
 1
 2
               Would you explain to the Court what the data is
 3
     for this chart?
 4
          Effectively this is DFP data. So we can go into DFP.
 5
     There's been a lot of discussion already. You have the, you
     know, various auctions run in DFP, and you can see whether,
 6
 7
     you know, AdX won, whether a direct deal won, or whether a
 8
     header bidding bidder won.
 9
          All right. And the numbers rise from just over
     25 percent to approximately 40 percent over this period from
10
11
     2018 to 2022?
12
          Yeah. So header bidding is continuing to compete and
13
     compete quite effectively to grow. So despite allegations
14
     made in the case, header bidding is doing quite well inside
15
     DFP. In fact, if you look in the recent years, header
16
     bidding wins more inside DFP than AdX does.
17
          In fact, can publishers using DFP give access to every
18
     one of their impressions to Amazon and Prebid header
19
     bidding?
20
                 That's been discussed in here. I mean,
21
     publishers can use inside DFP, have whatever exchanges they
22
     want bid through header bidding and give all access to
23
     header bidding. They don't even have to use AdX to do that;
2.4
     they could use DFP just entirely to run header bidding
25
     auctions.
                                                                101
```

```
1
          In the case that gets occasionally technical, our least
 2
     favorite term may be GAM log-level data.
 3
               But the -- is your chart, here does that use GAM
 4
     log-level data?
 5
               This is DFP data so -- from which you can see
 6
     things like who won the impression, but you don't have --
 7
     the GAM-level log-level data is this data just from
 8
     June 2023 that gives you all the details on every auction,
 9
     like who bid, what was their bid. It's auction by auction.
10
               As you can imagine, that's massive data because
11
     it's every auction and there's billions of them. This is
12
     summarized more up to the monthly level and gives you, you
13
     know, who won.
14
          All right. And what's the difference between this data
15
     set and the GAM log-level data set with respect to your
16
     ability to identify header bidding?
17
          This data set uses what Google does in the ordinary
18
     course of business to identify header bidding.
                                                     It's still
     not quite perfect, but it's close. So Google doesn't
19
20
     necessarily know it was header bidding. Remember, the way
21
    header bidding works, it comes in through one of these
22
     remnant line items and Google has to figure out was that a
23
    header bidding win or not. Increasingly they are.
24
     Google does things like look for the way those line items
25
     are configured, look at the name in the line item, and it
                                                                102
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has an ordinary course method to identify header bidding.
This uses that, so it identifies most of them. It might
still be conservatively low, but it identifies most of them.
          The GAM log-level data doesn't have that. In very
few cases in the GAM log-level data can you tell it was
header bidding.
     To what extent, in your opinion, is header bidding a
competitor to Google's ad tech?
     I think it's an extremely important competitor. Right.
I mean, it lets -- I mean, it's been discussed a lot in
here. It's the way -- it's one way the market is competing
vibrantly. It lets publishers sell to whoever they want,
not AdX, using -- even if they're within DFP.
advertisers bid into auctions that are run in DFP.
really is a competitor for Google's ad tech entirely.
     And from your review, have you seen Google trying to
compete against header bidding?
     Certainly. Google competed with its Open Bidding
options. You know, header bidding is a competitor for the
ad tech for running and winning these auctions. Google is
trying to compete with that. But we see here that header
bidding is doing quite well, growing. And as I said, even
within DFP now, I believe currently you would see more
header bidding wins than AdX wins.
     And given that DFP gives access to every impression --
                                                          103
```

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if a publisher wants to, a publisher could give, using DFP,
access to every one of their impressions to Amazon in Prebid
header bidding. What does that tell you about the issue of
anticompetitive harm in this case?
     Given the success -- the ongoing success of market
competition through header bidding, I mean, that's among the
most important facts to me in saying there's not
anticompetitive harm. Because header bidding is inside DFP,
but it's other exchanges, other buy-side tools are competing
and winning actively for these auctions. Right. That means
other exchanges and other buy-side tools can run and win, it
means publishers can give access to whoever they want, they
don't have to give access to AdX.
                                   This is active
competition for ad tech. A lot of it's happening here, it's
happening inside DFP, but it's active competition with
Google's ad tech.
     Another topic is supply path optimization.
          Could you explain what supply path optimization
is?
     Supply path optimization is trying to -- it's basically
jumping over or combining some of the steps in the ad tech
path, as plaintiffs have described it. So it might be a
buy-side tool, it doesn't go through an exchange, it bids
directly into an ad server, or an exchange goes directly to
advertisers, doesn't work with buy-side tools.
                                                          104
```

```
1
          And how does supply path optimization in this industry
 2
     impact your analysis of plaintiffs' market definitions?
 3
          I mean, it's a very good example of why I would say you
 4
     need to look at path-on-path competition, not components,
 5
     because components are going to miss supply chain
 6
     optimization. If a buy-side tool bids directly and doesn't
 7
     go through an exchange, that's a perfectly valid path, but
 8
     it's not captured by the components.
 9
          And what firms offer supply path optimizations?
10
          I mean, one I would note from the start is that I'd say
     any sort of in-house ad tech, like a Facebook, is basically
11
12
     supply path optimization because it's doing everything
13
     in-house in one form of tech.
14
               Beyond that, though, you know, examples are that
     we've heard about, The Trade Desk has a product called Open
15
16
     Path, I believe, which is letting people go directly -- you
17
     know, bid directly into auctions without going through an
18
     exchange. Criteo has a product called Direct Bidder, I
19
     believe, that allows people to do the same thing. I think
20
     Yahoo, within the last year, has a similar offering that
21
     lets people bid -- use a buy-side tool to skip an exchange.
22
          And is the Criteo Direct Bidder been around since 2017?
23
          That sounds right.
24
          Okay. And when you're talking about the tech within,
25
     say, Meta or Amazon, in order to place -- in order for an ad
                                                                105
```

```
1
     to be served on Meta, do they have to have technology -- do
 2
     they have to have server technology to do that?
 3
          Yes.
 4
          Okay. And when they run auctions, do they have to have
 5
     technology to run the auctions?
 6
          Yes.
 7
          And do they have to have bidding tools for the
 8
     advertisers to place ads on their side?
 9
                 They have -- the Facebook Audience Network is a
10
     bidding tool.
11
          All right. And so when you're talking about TikTok and
12
     Amazon and Facebook when they're doing -- selling
13
    proprietary ads, you're talking about encompassing all of
14
     that technology?
15
          Yeah. All of the ad tech is used. So they're a
16
     publisher with their own ad tech, and effectively they have
17
     engaged in supply path optimization by integrating that into
     one integrated stack. It doesn't fit into the component
18
19
    markets, but it's -- part of what makes them so strong is
20
     that tech that they offer.
21
          All right. And to what extent do plaintiffs ignore
22
     supply path optimization tools that bypass other tools in
2.3
     the market?
24
               MR. TEITELBAUM: Objection, Your Honor.
                                                        I think
25
     we've geared into some significant leading at this point.
```

```
1
               THE COURT: I don't think that was that leading.
 2
     I'm going to overrule the objection.
 3
               THE WITNESS: So I would say that plaintiffs'
 4
    market definitions just ignore the whole idea of supply path
 5
     optimization. Some of these players are in some of their
    markets, but by component, but they're ignoring the fact
 6
 7
     that these are paths that don't fit into the buckets as they
     define them.
 8
 9
    BY MR. ISAACSON:
10
          So what firms offer tools that bypass advertiser buying
11
     tools?
12
          So this would be exchanges connecting directly with
13
     advertisers. So examples would be PubMatic and Magnite.
14
          Okay. Let's talk about geographic market.
15
               MR. ISAACSON: Or would you like me to do that?
16
               THE COURT: I think we'll take the break.
17
               MR. ISAACSON: Okay.
18
               THE COURT: All right. We're on recess until
     11:30.
19
20
                      (A brief recess was taken.)
21
               THE COURT: All right. Go ahead, Mr. Isaacson.
22
               MR. ISAACSON: One thing I neglected to say, Your
23
     Honor, is I'm joined at counsel table by Erica Spevack.
2.4
               THE COURT: Good morning.
25
               MS. SPEVACK: Good morning.
                                                                107
```

```
1
     BY MR. ISAACSON:
 2
          Could we look at DTX 1877.
 3
               THE COURT: Any objection?
               MR. TEITELBAUM: No objection.
 4
 5
               THE COURT: It's in.
 6
         (Defense Exhibit Number 1877 admitted into evidence.)
 7
     BY MR. ISAACSON:
 8
          So this is titled AdX and Google Ad Share of DFP
 9
     Indirect Web Display Non-Video Impressions, 2019 to 2022.
10
               So this is -- you're looking at the web for -- and
11
     for display ad impressions; is that right?
12
          Correct. And the indirect web display non-video is the
13
     attempt to match the way that plaintiffs have defined the
14
     market.
15
          Is this drawn from DFP data?
16
          Correct. So these are impressions -- non-video
17
     impressions sold inside DFP.
18
          And so you have, for AdX and Google Ads, rest of world
     and United States percentages there.
19
20
               When it says rest of the world, are you at
21
     least -- almost all excluding China?
22
                 I think it includes [sic] almost all of China.
          Yeah.
23
     There may be a few observations that couldn't be excluded,
2.4
     but basically it excludes China.
25
          Okay. So what does this chart show in your opinion
                                                                108
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```
1
     about the -- what should be the appropriate geographic
 2
    market in this case?
 3
          If you take a step back there, the question of
 4
     geographic market to me is not abstract; the question should
 5
    be what best informs competitive analysis, what market is
 6
    most useful in analyzing competition. And what this tells
 7
    me is the shares are quite different between the U.S. and
     the rest of the world. But we see these lower shares in the
 8
 9
     U.S. that accurately reflect shares in the U.S.
10
     reflect the impressions, the competitive options in the U.S.
11
               We see higher shares in the rest of the world,
12
     which may say some competitors are weaker or there's
13
     different competition in the rest of the world. But the way
14
     I would always look at it, that just means the rest of the
15
     world is different. We're trying to analyze competition in
16
     the U.S., we should analyze competition in the U.S. and use
17
     the shares in the U.S.
18
               So this leads me to say we should have separate
19
     geographic markets by -- certainly for the U.S. versus rest
20
     of the world because the competitive conditions are
21
     different, and we'll get a better analysis if we focus on
22
     U.S.-specific data.
23
          And what's your opinion of what's the appropriate
24
     geographic market to consider for this case?
25
          I would look at the United States.
```

2

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2.3

2.4

```
And are there any other factors that inform your
opinion about why the United States would be the appropriate
geographic market?
     I mean, it's -- there are reasons that make it make
sense that these shares look different. If you think about
ad tech and what it has to do, it's going to be different
where there's different languages. So there are other
countries -- non-English-speaking countries are going to
have different providers in them, and there may be some
languages that don't have as many people that speak them
that maybe not every firm is going to invest in serving, so
you may have fewer competitors.
          There's also different regulations. Europe, for
example, has GDPR, a data regulation that not every provider
may be able to deal with. So it's natural to me that you
may see some other countries that have somewhat higher
shares, but that fact doesn't say anything about competition
in the U.S.
     All right. The -- you were here this morning when
there was a discussion of the P&L statements of Google.
          Can you please explain the difference between
economic profits and accounting profits or P&L profits?
Α
     Sure.
          So it's -- a long big issue in economics is that
accounting profits don't match economic profits, and
                                                          110
```

```
1
     economic profits are what really tell economists about, you
 2
     know, how well a firm is doing from an economic point of
 3
     view that might inform questions like monopoly power.
 4
               The basic difference really is that accounting
 5
     profits tell you kind of the ins and the outs in the cash;
 6
     they don't tell you about how much -- how many resources,
 7
     how much capital was tied up to generate those profits. So
 8
     investors invest money in the company, the company has this
 9
     pool of capital that it uses to try to make its accounting
10
     profits.
11
               Economists would say -- if you just tell them --
12
     accounting profits, that doesn't really tell me much because
13
     it's a lot different if I tied up $10 billion to make that
14
     profit than if I only tied up $100 to make that profit.
15
               So economic profits take the accounting profits,
16
     basically, and subtract off the cost, the value of that
     capital that was tied up. So economic profits are lower,
17
18
     generally, than accounting profits because they're basically
19
     accounting profits minus the cost of capital.
20
          And the cost of capital is a way of measuring
21
     opportunity costs in this situation?
22
          Yes. So, again, it's saying you generated X dollars in
23
     your operating profits, but your investors gave you
24
     $100 million to do it. $100 million could have been used in
25
     some other way, so is the return you're generating really
                                                                111
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1 worth it. 2 All right. And so the Court -- I won't do this -- go 3 through these again -- was pointed to in what years it was 4 positive, what years it was negative, et cetera, and those 5 are on P&Ls. 6 If you were looking at those taken into account 7 opportunity costs or economic profits, what would those numbers look like? 8 I looked at this in my report, too. They would all be 9 10 lower. You would deduct off the cost of capital. So what 11 that means is for those years, 2015 through 2017 where we 12 saw where the operating return was negative, then we have a 13 conclusion we can reach that the economic profit would be 14 even more negative. 15 So from that, I can conclude that for those years 16 when there's allegations that Google was a monopolist, it 17 doesn't look like it. They're not generating any economic 18 profit. 19 For the later years when they were positive, I 20 can't really say because I don't have -- we don't have the 21 economic profit numbers. 22 So what I can conclude is there's several years 23 during the alleged monopolization period when Google was 24 earning negative returns, which, to me, is inconsistent with 25 monopoly power.

```
1
                          Are there ever times when the economic
               THE COURT:
 2
     profits would be higher than the P&L profits, the P&L?
 3
               THE WITNESS: Not that I -- I mean, not that I can
 4
     think of.
 5
               There are times that the P&L profits are --
 6
     various forms of P&L profits are just reporting something
 7
     totally different and they're not really comparable, but if
 8
     you have the right bottom line P&L profit, which is how much
 9
     we made on a full all-in operating business, then I would
10
     always teach my students economic profit is just that much
11
     accounting profit minus the value of the capital you used to
12
     accrue it.
13
               THE COURT: So it's always going to be lower or
14
     possibly the same, but never above?
15
               THE WITNESS: Lower. Because -- unless you're
16
     somehow operating with no money, it's always going to be
17
     lower.
18
               THE COURT: Yeah.
19
    BY MR. ISAACSON:
20
          All right. And did the profits that you were looking
21
     at earlier today and have looked at in your study, were
22
     those -- did those stand out to you just in terms of what
23
     you see for industry profits across the United States?
24
          I wouldn't say they stood out. What stood out to me
25
     was --
                                                                113
```

```
1
                                Objection to leading and vague.
               MR. TEITELBAUM:
 2
               THE COURT:
                           Sustained.
 3
     BY MR. ISAACSON:
 4
          All right. So how did those profits compare to what
 5
     you have seen in terms of margins from industry to industry
 6
     in the United States?
 7
               MR. TEITELBAUM: Objection as to beyond the scope
 8
     of expert report and also leading.
 9
               MR. ISAACSON: This is paragraph 578 of his expert
10
     report.
11
               THE COURT: I'm going to overrule the objection.
12
     You can answer the question.
13
               MR. ISAACSON: I'm sorry. Footnote 587,
14
     paragraph 427.
15
               THE WITNESS: I mean, I can just say those years
16
     when they're negative, it stands out to me that they're
17
     negative and the economic profits would be even lower.
18
     That's not what I would see generally in a situation where
     there's allegations of monopoly.
19
2.0
     BY MR. ISAACSON:
21
          All right. Let's talk -- so we've talked about what
22
     you think is the appropriate way to look at these markets as
23
     one single two-sided markets, but let's now talk about the
24
     plaintiffs' individual three markets.
25
               Notwithstanding your opinions, you did an
                                                                114
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1
     evaluation of each of those three markets individually?
 2
                So my overall opinion is it should be a single
 3
     market, but I did say what if I considered them separately
 4
     using the standard tools of economics.
 5
          And if you assumed those three markets are valid, what
 6
     in your opinion is -- as to whether they are two-sided
 7
     markets?
 8
          Even if I looked at them separately, I would still
     evaluate them as two-sided. Every one of them is just a
 9
10
     step along the way that's connecting demand to a publisher
11
     reaching an impression.
12
          All right. Let's talk about publisher ad servers.
13
               Did Professor Lee conduct a hypothetical
14
     monopolist test, an HMT, for publisher ad servers?
15
          Not a valid one, in my opinion.
16
          Would you explain why?
17
          What I heard Professor Lee say -- and, again, the HMT
18
     is a method economists do use to decide if a market
19
     definition is valid.
20
               But I heard Professor Lee say the way he tried to
     do that was to compare or -- yeah, to compare the fees that
21
22
     were charged in the market relative to what he called the
23
     competitive level. And I think he said because he claimed
24
     that they were higher than the competitive level, that
25
     indicated that would pass the HMT.
```

1 So why isn't a comparison to a hypothetical competitive 2 price level the relevant standard? 3 There's really two reasons. The first thing is the 4 competitive level as he's explicitly defined it comes out of 5 a textbook model called perfect competition in which price would just equal marginal cost, which means the price of the 6 7 product would just equal the cost of selling one more unit of the product. 8 9 In this industry, that's very low. In an industry 10 like this that has big fixed end capital costs, firms would 11 never set price at marginal cost. And so the price is 12 always going to be above that competitive level as defined. 13 And so you would say any market passes. If you said my 14 market is each individual firm, you could then go look at 15 its price and say, look, that's above the competitive level 16 and say I have a market. 17 So that's really the first reason that comparison 18 doesn't work given the competitive level is never going to be achieved or that definition of the competitive level is 19 20 never going to be achieved. 21 And the second what you really need to do is still 22 do the hypothetical monopolist test, which is in a conduct 23 case, compare the alleged market in a situation where it's 24 not alleged to be a monopoly to one where it is alleged to 25 be a monopoly and see if the prices are higher. If the 116

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prices are significantly higher when it is alleged to be a
monopoly, then maybe you have evidence that it passes the
HMT. But if they're not, then it fails the HMT.
    With those comparisons, are those sometimes called
real-world HMTs?
            So that would be an example of a direct or
     Yeah.
real-world application of the HMT. In other cases, you
don't have data from two different situations, and so
economists have to use models to try to figure out would the
prices be higher in the two states of the world. But if you
actually see prices with and without monopolization, then
you can directly compare and ask is the price higher.
     Did you see any modeling like that from Professor Lee?
    No.
     What about what Professor Lee says is direct evidence
that informs market definition and market power? Is that an
HMT?
    No, not what he did. Again, the direct evidence that I
saw was either this discussion of prices and how they
compare to the competitive level, which I've already
discussed, or he also mentioned certain actions by Google
that he said decreased quality below the competitive level.
That has even more of the same problem. The competitive
level is not well defined there, and we haven't done a
comparison of what things look like with and without the
                                                          117
```

```
1
     alleged monopolization.
 2
          So, again, we're talking about publisher ad servers
 3
     now.
 4
               Does the evidence of DFP, that publisher ad
 5
     servers, does the evidence of those fees in this case
 6
     constitute direct evidence supporting a market or monopoly
 7
     power?
 8
          No. In fact, the evidence on DFP fees to me is quite
 9
     telling in the other way as far as doing this
10
     component-specific market, because, you know, the allegation
11
     is that DFP shares were quite high, and yet DFP prices are
12
     very low and falling.
13
          The -- if we can -- oh, does DFP charge fees to all of
14
     its publisher users?
15
          No. In fact, you have to reach a certain level, I
16
     think it's 90 million impressions per year or something like
17
     that in order to be charged fees. Most publishers don't
     reach that, so something like 85 to 90 percent are.
18
19
          Let me show you DTX 1954 so we can get that number.
20
               THE COURT:
                           Is that already in, 1954?
21
               MR. ISAACSON: No, it is not in.
22
               THE COURT: Are you moving it in?
2.3
               MR. ISAACSON: Yes.
2.4
               MR. TEITELBAUM: No objection.
25
               THE COURT: All right. It's in.
                                                                118
```

```
1
         (Defense Exhibit Number 1954 admitted into evidence.)
 2
     BY MR. ISAACSON:
 3
          All right. This is the percentage of U.S. DFP
 4
     publishers paying ad serving fees, and it has 13.7 percent
 5
    paying ad serving fees and 86.3 percent not paying it.
               So where is this data from?
 6
 7
          These are directly from DFP as far as what publishers
 8
     are and are not paying fees.
 9
          All right. So I interrupted you so that you could say
10
     the correct number. Maybe you wanted to finish what you
11
     were saying.
12
          I said 85 to 90, so, fortunately, I had the range
13
     right.
14
               So 86.3 percent of the publishers are small enough
15
     they actually pay zero. So the vast majority of the
16
     publishers are paying nothing for DFP.
17
          Can we look at DTX 1912.
18
               THE COURT: Any objection?
19
               MR. TEITELBAUM: No objection.
20
               THE COURT: All right. It's in.
21
         (Defense Exhibit Number 1912 admitted into evidence.)
22
     BY MR. ISAACSON:
          This is DFP rate cards from 2006 to 2022. The tallest
23
     bar, the gray bar is 2006. The green bar in the middle of
24
25
     each thing is 2010. And the light blue bar, the smallest
                                                                119
```

```
1
    bar, is 2022. This is fee per thousand impressions across
 2
     volume tiers at the bottom.
 3
               Would you explain what this chart is showing?
 4
                 These are rate cards, meaning the actual listed
 5
    prices for DFP. This is just among the publishers who pay.
 6
     So obviously it's just covering those who pay. And then
 7
     it's -- for those publishers, it's indicating what they pay.
 8
     So if you look all the way across from left to right, you
 9
     can see as you have more impressions, you pay less. It's
10
     like a volume discount. But probably more importantly for
11
    my purposes here, within each volume tier, you see the
12
    prices are declining over time.
13
          Can we look at DTX 1977, which is a table from your
14
     report.
15
               THE COURT: Any objection?
16
               MR. TEITELBAUM: No, Your Honor.
17
               THE COURT: It's in.
18
         (Defense Exhibit Number 1977 admitted into evidence.)
19
     BY MR. ISAACSON:
20
          All right. This is titled DFP, AdX and Google Ads
21
     Average Prices Over Time. Right now we're just talking
22
     about DFP. So the first column has year, and then it says
     DFP thousand dollars build units.
2.3
               Could you explain what that is?
24
25
          The DFP prices would be charged basically per thousand
                                                                120
```

- 1 impressions. So this is the price -- this is the average 2 price in the data for -- of DFP across the publishers who 3 pay per thousand impressions. 4 And what trend are you seeing with regard to those 5 prices? Like we saw on the rate cards, they're declining. And 6 7 I should note, these aren't adjusted for inflation, so if 8 you adjusted for inflation over time, they would be 9 declining even faster. 10 All right. And then in the third column, did you 11 convert the dollar figures into percentages so that we're 12 going to be able to compare those to take rates? 13 I mean, the percentage depends on the size -- or 14 the dollars in the impression, but using a \$2 CPM 15 impression, I converted them into percentages. So you can 16 see it fell from 1.7 percent to 1.3 percent. 17 All right. And do you have examples of publisher ad 18 servers who -- in providing services to third parties, that have been ongoing since back to 2006? 19 20 Equativ. 21 But ad servers have exited the ad tech space; haven't 22 they?
- 23 A Yeah. I think there's been a few exits since over this time.
- Q All right. So what does the evidence of that exit tell 121

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you about a real-world HMT? So if you were to apply the logic I gave earlier, you have an earlier point in time when there were more ad server competitors, you have today when there's been exits and an allegation that Google is a monopolist, has monopoly power, the HMT would say if this market is right and it's moved for more competitors to an alleged monopoly, prices should have gone up, but they've gone down. So that would say this proposed market fails the HMT. It must be missing some sort of competition that's causing those prices to fall. All right. So let's just talk about the options open to publishers, not the two-sided market with respect to 13 publisher ad servers. How can web publishers substitute to ad servers for apps? 16 Right. 17 So there definitely are different and more options for apps. And so if I'm a publisher, say I'm the New York 19 Times or a smaller publisher even, today many of them, 20 probably most of them, have apps as well. And they can shift more of their content to apps, they can encourage their users to go to the apps, they can -- I mean, generally 23 they can try to shift their focus from the web to the app, at least their focus for where they're putting much of their 25 content and where they're encouraging their users to go. 122

```
1
          And from your investigation, what are publishers doing
 2
     to move users to apps and away from websites?
 3
          I mean, there's lots of examples from -- I mean, nearly
 4
     every publisher -- I see it in my day-to-day life, too.
 5
     They offer you incentives to go to the app. If you go to
 6
     the website, we recently went to PayPal, it says wouldn't
 7
     you rather use the app. I think Chick-fil-A has offered
 8
     free sandwiches if you use the app.
 9
               So generally, again, for various reasons, because
10
     they find the monetization, they find the performance better
11
     on the app, they offer incentives and encourage people to go
12
     to the app.
13
          And amongst the major publishers of the world, how many
14
     are using apps as well as web content?
15
          I mean, I don't have -- I don't recall an exact count,
16
     but the vast majority of major publishers today have apps.
17
          What does the fact that web publishers can shift
18
     content to their apps and push users to their apps tell you
19
     about whether that can strain prices for publisher ad
20
     servers in this case?
21
                 So it's a way that publishers can shift more of
22
     the impressions they're selling, more of their advertising
23
     business to the app.
               So if it were the case that they said Google is
24
25
     acting in a way I don't like on DFP, it's not profitable,
```

```
1
     then they can say, well, that's one reason why I might
 2
     prefer to be on an app or I can use a different app ad
 3
     server. Again, the reason they're moving people to the apps
 4
     is because they find them a better, more profitable way in
 5
    many cases to run the business, and one example of that
     would be to avoid practices by an ad server they don't like
 6
 7
     on the website.
 8
          And you discussed before the issue of some substitution
 9
     versus 100 percent substitution.
10
               How does that fit here?
11
          The government I think has said these guys have
12
     websites and they're going to run ads on their websites.
13
    And I'm not denying that at all. I'm not saying they shift
14
     entirely to the app.
15
               The point is, they can shift more volume to the
16
          They can do exactly this behavior where they encourage
17
     people to go to the app, they can put more of their articles
18
     on the app, so more of their ad business is on the app. And
     that's substitution. That means if I'm Google and I
19
     don't -- you know, I don't treat DFPs as well, more and more
20
21
     of the impressions are going to go to the app.
22
               And again, when that happens, that's entirely
23
     different ad tech. Right. So Google is not going to have
24
     those people in the web universe where they've alleged to be
25
     a monopolist.
```

```
1
                           But for very small companies, don't
               THE COURT:
 2
     you still have to have some in-house technology or
 3
     technologists who could set up the app for you?
 4
               THE WITNESS: You would have to set up an app.
 5
     There are third parties who set up an app. And I don't want
 6
     to get beyond -- I would agree there has to be some
 7
     technology to set up an app. I think it's similar you have
 8
     to have technology to set up a web page. So I would agree
 9
     that if there are publishers who don't have an app, then the
10
     step would be set up an app. There are consultants who do
11
     that.
12
               THE COURT: But it's a cost.
13
               THE WITNESS: If you don't have an app at all,
14
     then it would be a cost to set one up. I don't disagree
15
     with that. But if you have an app, then the decision --
16
     it's still something you have to do, but the decision is to
17
     try to shift your focus to that. I think it's fair to say
18
     that this would be an option for many publishers.
19
               I mean, I think an important point there, just
20
     quickly, is as long as a lot of publishers have this option,
21
     then when Google is thinking about what do I do to DFP,
22
     Google has to worry about those -- it's still a constraint
23
     on Google because they have to worry about the publishers
2.4
     who would switch.
25
               So I take the point that not every publisher can
                                                                125
```

- 1 | necessarily do it, but when Google thinks about what's the
- 2 cost to not behaving well, they have to worry about the
- 3 publishers who could.
- 4 BY MR. ISAACSON:
- 5 Q All right. In-house ad servers. Plaintiffs do not
- 6 include in-house ad servers in the market; correct?
- 7 A Correct.
- 8 Q Okay. And what is an in-house ad server, just to be
- 9 clear?
- 10 A It's an ad server that -- generally a large company
- 11 here, but a company runs its own ad server.
- 12 O Okay. What are some social media and retail companies
- 13 that have built their own in-house ad servers?
- 14 A Facebook and Amazon, quick examples. We've talked
- 15 about this already. They have their own ad tech, including
- 16 their own ad server.
- 17 Q And are there examples of firms that have switched away
- 18 | from DFP to their own ad servers?
- 19 A So Amazon is one example of a company that used to be a
- 20 DFP client that took it in house.
- 21 Q Is that about 2015?
- 22 A That sounds right.
- 23 Other examples are Reddit, Snapchat, and I'm
- 24 forgetting the last one, but those are the ones I can think
- 25 of.

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All right. And when those publishers switch from DFP
to their own in-house ad servers, they moved from being in
this plaintiffs' market to outside the market. That's the
way this works?
     Right. They were buyers inside the market, and the way
plaintiffs have defined things, they would have then become
outside the market.
     And how do these in-house ad servers from major
players, what constraint do they have on DFP's asserted
monopoly power?
     I mean, this is an even more extreme example of what I
was discussing with Your Honor.
          I'm not saying that every company is going to run
an in-house ad server at all, but if you think about Google
operating its business and what competitively constrains it
and what rules it applies to DFP and how it operates DFP,
the possibility that it's going to lose an Amazon or a
Reddit or a Snapchat or a TikTok or, you know, any of those,
that's an enormous number of impressions.
          So when Google is thinking from its side what
constrains my behavior in terms of DFP, the fact that you
could lose companies that make up so much of the business --
right, the business is about matching to impressions, and
the largest companies can take so many impressions away,
that's a big constraint, in my view, on Google in terms of
                                                          127
```

```
1
     how it operates. It has to make DFP good enough that it
 2
     doesn't keep losing these guys to self-service.
 3
          All right. I would like to look at DTX 1872, which is
 4
     redacted.
               MR. ISAACSON: Off the screen, Matt. Redacted.
 5
 6
     Oh, this is the redacted version. Oh, thank you.
 7
               MR. TEITELBAUM: No objection.
 8
               THE COURT: It's in.
         (Defense Exhibit Number 1872 admitted into evidence.)
 9
10
     BY MR. ISAACSON:
11
          So this is Google's publisher ad server share,
12
     including selected in-house ad servers by approximate U.S.
13
     ad spending. And at the bottom is Google, and at the top is
14
     other.
15
               And so the selected in-house ad servers are some
16
     of the names that are redacted there, but the point is that
17
     at the top, there's a group of in-house publisher ad
18
     servers; is that right?
19
          Yes.
     Α
20
          And these are major publisher -- these are major
21
     companies; right?
22
                 The sort I was discussing.
          Yeah.
23
          Right. And -- so but it's not all publisher ad
24
     servers, this is not a representation of all the impressions
25
     in all the in-house publisher ad servers; correct?
                                                                128
```

```
1
               This is -- everything for Google, and then it has
          No.
 2
     a set on which I had access to third-party data that would
 3
     give their impressions.
 4
          All right. So what does this chart show with respect
     to the impact of plaintiffs' exclusion of in-house ad
 5
     servers from their market?
 6
 7
          Again, it's making the point I made before that these
 8
     guys are taking them in-house, they're providing them to
 9
     themselves. But even just this set that has taken -- have
10
     taken them in-house account for much more ad spending than
11
     is on DFP.
12
               So the -- again, not everyone can do this, but the
13
     set of publishers who can discipline Google greatly in the
14
     language economists use. Google has already lost enormous
     amounts, the majority of the spending away from DFP because
15
16
     people have switched away.
17
          All right. Let's look at DTX 1873.
18
               THE COURT: Any objection?
19
               MR. TEITELBAUM: No objection.
20
               THE COURT: Okay it's in.
21
         (Defense Exhibit Number 1873 admitted into evidence.)
22
     BY MR. ISAACSON:
23
          So this is titled Google's Share Amongst Publisher Ad
24
     Servers for all U.S. Display Advertising, 2019 to 2022.
25
               So when it refers to display advertising, this
                                                                129
```

1 would again refer to the EMARKETER definition of display 2 advertising? 3 That's correct. 4 Okay. And would you explain how this chart was 5 calculated? 6 Sure. 7 So this chart uses EMARKETER spending data as the denominator. So, again, it's all display advertising. 8 9 So these are all display ads that need to be served by 10 technology? 11 Right. Every display ad ultimately is served by 12 something. It has to be -- that's the way digital and 13 display ads work. So it has to be served. 14 So this is asking of all the spending on display ads that have to be served, what percentage of that spending 15 16 is served by DFP, by a Google server. And you can see the 17 number is 30 percent. So out of all the display spending, 18 if we include social and video and connected TV and app and so on, out of all that spending, only 30 percent is running 19 20 through Google. 21 And I should clarify what I said. This is -- it 22 includes Google's DFP, it also includes Google's own. 23 the Google number is what it's serving through DFP, what 24 it's serving through, say, AdMob and AdSense, and what it's 25 serving itself like on YouTube. So everything that Google

```
1
     serves is less than one-third of the total industry.
 2
          So based on your review of the evidence for publisher
 3
     ad servers, what is your opinion about whether Google has
 4
    monopoly power?
 5
                 I conclude it does not. These shares to me are
 6
     quite telling. Google is only serving less than a third of
 7
     the total ad server -- of the total display market.
 8
               Again -- and I think the shares alone tell you, I
 9
     think that the threat from going to apps, plus the threat
10
     from going in-house, plus the two-sided threat that if the
11
     ad server doesn't work well, advertisers might find that an
12
     unattractive place to buy impressions. All of those things
13
     lead to Google actually facing substantial competition from
14
     those various options, as reflected in these low shares.
15
          Okay. Let's talk about ad exchanges. The ad exchange
16
    market offered by plaintiffs.
17
               Did Professor Lee conduct a hypothetical
18
    monopolist test for ad exchanges?
19
          Again, not a valid one.
          And would you just explain that? I think you explained
20
21
     that before, but explain why that would apply here.
22
          It's the same point. He indicated that he was
23
     comparing -- he would say the prices were above a
24
     competitive level and that would provide direct support for
25
     the market, but for all the reasons I explained before,
                                                                131
```

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1
     that's not a valid comparison or a valid form of the test.
 2
          What about Professor Lee's direct evidence here, what
 3
     did he offer?
 4
          Again, it was a combination of saying the fees were
 5
     high and saying there were -- some of the conduct here
 6
     indicated that Google had degraded quality below the
 7
     competitive level, but that's still the same point. That
 8
     competitive level is not well defined as a comparison, and
 9
     it's not doing the test where the test is are prices higher
10
     with an alleged monopoly than in a non-monopoly situation.
11
          Can we look at DTX 1888.
12
               THE COURT: Any objection?
13
               MR. TEITELBAUM: No objection.
14
               THE COURT: Okay.
                                  1888 is in.
15
         (Defense Exhibit Number 1888 admitted into evidence.)
16
     BY MR. ISAACSON:
17
          So this is AdX fee trends from 2014 to the end of 2022.
18
     There's two lines on this chart, one is for Open Auction,
19
     and the lower line is for all transaction types.
20
               This is Google data; is that right?
21
          Correct. This is AdX data.
22
          Okay. Would you explain those two lines?
23
          The 20 percent number that's been said I think in the
24
     trial, that's what Google charges for Open Auctions. So for
25
     like the -- an auction run on AdX.
                                                                132
```

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The all transaction types brings in other
     transactions that run through AdX. Most importantly, AdX
     has -- facilitates a lot of programmatic direct
     transactions, where it's not an auction, it's actually a
     direct deal, just runs -- it just facilitated through AdX.
     Again, that would not be in plaintiffs' market.
               So what you're seeing is that the -- the overall
     average is pulled down by the fact that people are more and
    more over time using that direct option.
         All right. Let's look at DTX 1977. This was admitted
     earlier. And we talked about DFP. In the middle there's a
12
     column for AdX Open Auction.
13
               So that's -- AdX Open Auction, you're using the
     upper line from the previous chart; right?
15
    Α
         Yes.
16
         And so it's 20 percent for these years.
17
               What is this -- how do these price trends relate
     to the issue of doing real-world hypothetical monopolist
     test for ad exchange?
          I mean, it's been 20 percent throughout. In fact, the
     20 percent goes back to when DoubleClick owned AdX when
     Google hadn't even acquired it. So we've had a price at
     20 percent from even before Google had AdX to today when
     there's an allegation that it's now a monopolist.
25
               So it's just like I said for ad servers, you see
                                                               133
```

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1
     an alleged monopoly situation in the market, and you see a
 2
     time when DoubleClick had it and it was described as
 3
     nascent, and yet the price has not gone up.
 4
               According to the HMT, if you move from
 5
     competitive -- which I would say nascent is not a
 6
    monopoly -- to a monopoly situation, the HMT would say
 7
     prices should go up. They have not. So it fails this
     version of the HMT.
 8
 9
          All right. Could we look at DTX 1863.
10
               MR. TEITELBAUM: No objection.
11
               THE COURT: All right. It's in.
12
         (Defense Exhibit Number 1863 admitted into evidence.)
13
    BY MR. ISAACSON:
14
          All right. This chart is titled Professor Lee's
15
     Exchange Share Estimates Indicate Significant Competition.
16
     The upper red line is third-party exchanges, and the lower
17
     line in blue is AdX.
18
               What -- where did you get the data for this chart?
          This is data from Professor Lee's report. I compute
19
     very similar numbers myself, but he had this chart going
20
21
    month by month -- or quarter by quarter, I think -- maybe
22
    month by month over time, so I used his data.
23
          So, to be clear, this is not how you would calculate
24
    market shares, but this is how Professor Lee calculated
25
     shares for ad exchanges for open-web display advertising?
                                                                134
```

```
1
                    I would, as we discussed, include many more
 2
     offerings and two-sided and so on. But this is a
 3
     calculation of what the share would look like if you defined
 4
     the market as just ad exchanges and just for open web,
 5
     indirect and non-video.
 6
          What does Professor Lee's data tell you about whether
 7
     AdX has monopoly power?
 8
          It tells me that even in the market as defined, again,
 9
     which I disagree with and think it's leaving out even much
10
     more competition. But even in the market as defined, AdX's
11
     share has fallen to, you know, close to 30 percent over
12
     time. So that's not consistent with AdX being -- you know,
13
     the fact that it's so low and has fallen doesn't support a
14
     claim that AdX has monopoly power.
15
          Okay. With respect to the upper line, the other
     third-party exchanges, it's been said that those other
16
17
     exchanges are smaller than AdX.
18
               How does that affect your opinion on this issue of
19
    monopoly power?
20
          It doesn't. If anything, it reinforces it.
21
     Competition economics generally finds markets with lots of
22
     small competitors to be quite competitive markets.
23
     lots of small players. It indicates that small players can
2.4
     continue to compete. You know, they're not somehow unable
25
     to because they're too small.
                                                                135
```

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So I would call that a situation with vibrant
competition where lots of small players can compete, they
can bid into header bidding, and AdX faces all of that
competition.
     Are there new exchanges that have joined the industry
since 2020?
     I think one example is Vox. I think that is pulled
together as some publisher inventory and formed an exchange.
     All right. Can we look at DTX 1904.
          THE COURT: Any objection?
          MR. TEITELBAUM: No objection.
          THE COURT: It's in.
   (Defense Exhibit Number 1904 admitted into evidence.)
BY MR. ISAACSON:
     All right. Now this is titled DFP Publisher
Multi-Homing Across Exchanges. And 67 percent are four or
more, 18 percent are three or more, the pale color is two or
more and then gray is 6 -- 6 percent is one.
          Would you explain -- is this DFP data?
     Correct. These are DFP data reflecting how many
exchanges the publisher -- the publishers in DFP are using.
     And what does this tell you about the issue of
multi-homing?
     That publishers are multi-homing. Again, think back to
what we've discussed in DFP, publishers are taking demand
                                                          136
```

```
1
     from various sources, and it says most of them are not just
 2
     using AdX, for example, they're using multiple exchanges.
 3
          Does this data capture all the exchanges used by DFP
 4
     publishers?
 5
          Not quite, no. It goes back to this issue with header
 6
     bidding. So to the extent other exchanges are getting in
 7
     through header bidding, the ordinary course DFP data can
 8
     capture -- figure out who the exchange is in most of those
 9
     cases but not all. So the multi-homing is probably slightly
10
     larger than is reflected here.
11
          All right. Can we look at DTX 1868, which is in
12
     evidence, according to my notes.
13
          Okay.
14
          It doesn't seem plausible this is in evidence.
15
               MS. WOOD: It is.
16
               THE COURT: It is.
17
               MR. ISAACSON: Okay.
18
               THE COURT: It's been a long trial.
19
               MR. ISAACSON: Yes, I know.
20
     BY MR. ISAACSON:
21
          Google's share -- it's titled Google's Share Among Ad
22
     Exchanges for all U.S. Display Advertising, 2019 to 2022.
23
               Yeah, I did put this into evidence.
24
               The chart refers to Google's share amongst ad
25
     exchanges.
                                                                137
```

```
1
               How are you defining ad exchanges for this chart?
 2
          An ad exchange is any ad -- part -- any part of ad
 3
     tech, any ad tech that runs an auction or facilitates a
 4
     direct sale.
          So this includes social, retail, Amazon, apps,
 5
 6
     connected TV, the categories you've been talking about?
 7
          Yeah. Just like we said for ads have to be served,
     it's somewhere in the ad tech, it has to facilitate the
 8
 9
     auction or the direct sale.
10
          The notes say you include, though, AdX, AdSense, AdMob
11
     and YouTube and other O&O display.
12
               Would you explain that?
13
          They fit that definition. They are all -- in order to
14
     facilitate the transaction, they are all either running
15
     auctions or facilitating direct sales.
16
          And what do these shares tell you about the issue of
17
     whether Google has monopoly power over exchanges?
18
          It's similar to what we saw for the ad servers.
                                                            This
     says that only -- if you take all the U.S. display spending
19
     in the country, only 17 percent runs through Google.
20
21
     that includes not just AdX, but as we said, AdSense, AdMob
22
     and Google's O&O.
23
               So 83 percent of the display is being exchanged,
24
     being sold through a non-Google exchange. So that tells me
25
     Google is actually quite small once we consider all of these
                                                                138
```

```
1
     options, along with the constraints I've talked about
 2
     otherwise in terms of direct sales and all the other options
 3
     that tells me -- that's inconsistent with Google having
 4
     monopoly power.
 5
          Can we look at DTX 1949 from your report.
 6
               THE COURT: Any objection?
 7
               MR. TEITELBAUM: No objection.
 8
               THE COURT: It's in.
        (Defense Exhibit Numbers 1949 and 1949A admitted into
 9
10
                              evidence.)
11
               MR. ISAACSON: This is partially redacted to
12
     anonymize some companies. And I quess with each one of
13
     these, Your Honor, we'll have the --
14
               THE COURT: The number and the A?
15
               MR. ISAACSON: And the A, yes.
16
     BY MR. ISAACSON:
17
          Is this the same data, but it now identifies some of
18
     the companies having shares in a pie chart for the year
     2022?
19
2.0
          Yes.
21
                 To sum it up, what is your opinion about whether
22
     Google has monopoly power in a market for ad exchanges?
2.3
          I conclude, for the reasons I've given, that it does
2.4
    not.
25
          Okay. Let's now talk about the advertiser ad network
                                                                139
```

```
1
     market in Google Ads.
 2
               Did Professor Lee conduct a valid hypothetical
 3
     monopolist test for his advertiser ad network market?
 4
     Α
          No.
 5
          Why do you say that?
 6
          In this case, the answer is slightly different.
 7
     not just the same as the last two. For advertiser ad
 8
     networks, he discussed some experiments that Google had run
 9
     where Google experimented with possibly raising the price
10
     for Google Ads.
11
          Is this the 2014 and 2018 experiments?
12
          That's right. And he indicated that those experiments
13
     said that Google could raise its price profitably. So he
14
     concluded that that meant that it satisfied the hypothetical
15
     monopolist or showed power. But what we know is Google --
16
     whatever those experiments said, Google didn't actually
17
     raise the price.
18
               So I actually reached the opposite conclusion,
19
     which is if the experiment based just on Google Ads said
20
     Google could raise the price, but Google chose not to,
21
     something else constrained Google from thinking that was
22
     optimal. That other constraint that led Google to leave the
23
     price unchanged could be a two-sided concern, but in any
24
     case, it's the sort of thing I'm talking about that's left
     out when you look at these markets one by one.
25
                                                                140
```

```
1
          Could we look at DTX 1889.
 2
               MR. TEITELBAUM: No objection.
 3
               THE COURT: All right. It's in.
 4
         (Defense Exhibit Number 1889 admitted into evidence.)
     BY MR. ISAACSON:
 5
 6
          Okay. This is a chart from your report, and over on
 7
     the left it goes from 0 to 5 percent to 10 percent to
 8
     15 percent to 20 percent and then charts Google Ad fee
 9
     trends.
10
               Can you explain what this chart is?
11
          Yeah. So these are from Google Ads data looking at the
12
     fees charged by Google Ads, as it says. These bounce around
13
     a lot because, I think as has been discussed, the Google Ads
14
     fees are sort of derived from each specific transaction.
15
     it's not just one number, so it bounces around, and we see
16
     it sort of bouncing around above and below the 14 percent.
17
          And we only have this data from about July of 2015; is
18
     that right?
19
          That's when the underlying Google Ads data starts.
20
          All right. Can we look at PTX 1401.
21
               THE COURT: P, as in plaintiff?
22
               MR. ISAACSON: P, as in plaintiff.
23
               THE COURT:
                           1401.
24
               MR. TEITELBAUM: If it's not in, no objection,
25
     obviously.
                                                                141
```

```
1
                          All right. It's in.
               THE COURT:
 2
        (Plaintiff Exhibit Number 1401 admitted into evidence.)
    BY MR. ISAACSON:
 3
 4
          All right. Now, Professor Lee took -- the last one
 5
     went in 5 percent increments, and Professor Lee what he's
     done here is, with the upper line, done this in 2 percent
 6
 7
     increments. It's the same data; is that right?
                 It's the same data. He also put DV360 on here.
 8
          Yeah.
 9
     But leaving that to the side, it's just the same data. His
10
     chart just nicely has finer gradations.
11
          Right. And I actually sort of like this chart better,
12
     which is why I'm showing it. Because of the 2 percent
13
     increments, it's easier to see some of the movements.
14
               So what do we know about Google Ad prices from
15
     August 2015 through November '22?
16
          Again, as I've said, they've bounced up and down I
17
     think sort of around 14 percent. In recent times, they've
18
    maybe fallen somewhat below that, but certainly they have
19
    not gone up.
20
          All right. So now let's go back to DTX 1977. So we've
21
     talked about various columns here. Now there's a column for
22
     Google Ads and starting at 14 percent and ending at
23
     13 percent.
2.4
               Now, in the year 2014, you have 15 percent listed
25
     there. Did you have data for that?
                                                               142
```

```
1
     Α
          No.
 2
          So at the bottom of sources, the last line is a Bates
 3
     stamp number, and it says for 2014 Google Ads fee.
 4
               That was your source for the 15 percent?
          Correct.
 5
 6
          Okay. Now, did you know when this column was created
 7
     that that document was an experiment?
 8
               That's the experiment we were discussing. But at
 9
     the time when I created this, I didn't realize that that
10
     price change was just the experiment. It makes sense now
11
     because it just blips up once and then is 14 everywhere
12
     around it, but I did not know that at the time.
13
               MR. ISAACSON: And for the record, that was the
14
     experiment admitted at PTX 1808 that's that Bates number on
15
     the page.
16
               THE COURT: All right.
17
     BY MR. ISAACSON:
18
          All right. The term advertiser --
19
               MR. ISAACSON: You can take that down, Matt.
20
     BY MR. ISAACSON:
21
          What are advertiser ad networks?
22
          It's not a term that I generally use, but it's -- I
23
     quess I can say broadly it's an example of a buy-side tool.
24
     The plaintiffs have defined it as one example of a tool that
25
     advertisers use to buy ads.
                                                                143
```

```
1
          Are there other buying tools that Professor Lee has
 2
     excluded from his market of advertiser ad networks?
 3
                 There's a broader set that he's defined, and
          Yeah.
     generally I would refer to the set as DSPs, demand-side
 4
     platforms.
 5
 6
          And so DSPs are a type of buying tool excluded from his
 7
     markets?
 8
          Correct. I have often referred to all of them as DSPs,
 9
     but in the distinction Professor Lee and plaintiffs are
10
     making, there's these advertiser ad networks, and then
11
     there's a broader class of DSPs.
12
          All right. Can we look at DTX 1971 from your report.
13
               THE COURT: Any objection?
14
               MR. TEITELBAUM: No objection.
15
               THE COURT: It's in.
16
        (Defense Exhibit Number 1971 admitted into evidence.)
17
     BY MR. ISAACSON:
18
          And this table is titled Google Ads and DV360 Spending
19
     by Advertiser Side for 2022.
20
               At the top for Google Ads, you'll see there is
21
     percentages over on the right. So, for example,
22
     95.7 percent spent more than $10,000, and 80.9 percent spent
23
    more than $500,000. That's in Google Ads. In DV360, spent
2.4
    more than 100,000, 98.9 percent, spent more than 500,000,
25
     96.9 percent.
                                                                144
```

```
1
               So where is this data drawn from?
 2
          Google Ads data and DV360 data.
 3
          And what does this table show regarding the size of
 4
     advertisers that are using Google Ads and DV360?
 5
          Just to be clear at the start, DV360 is certainly an
 6
     example of a DSP left out of plaintiffs' market.
 7
               This shows that in both cases for Google Ads and
 8
     DV360, the vast majority of the dollars in revenue that they
 9
     bring in -- the spend that they bring in is coming from very
10
     large advertisers.
11
               So although Google Ads has more small advertisers,
12
     if you look at the -- it's .1 -- it's one tenth of 1 percent
13
     of these advertisers are the ones that spend more than
14
     $1 million, but they're accounting for three-quarters of the
15
     spending.
16
          So, to be clear, when the Court was shown information
17
     about Google Ads' advertisers who were only on Google Ads
18
     and not DV360, that wasn't the dollars being spent, that was
19
     just the number of advertisers?
20
          That was the number of advertisers. I mean,
21
     ultimately, again, the money Google makes, which is what
22
     drives Google, is based on a percentage of the spend. And
23
     so the vast majority of that is coming from these very large
2.4
     advertisers.
25
               That matters to your question because I think to
                                                                145
```

```
1
     recognize that very large advertisers also use DSPs, they're
 2
     the ones who easily can use DSPs. And so, again, if you
 3
     think about Google trying to raise the price or do
 4
     something, you know, harmful to Google Ads, even if just the
 5
     large advertisers could switch to a DSP, that would account
 6
     for the vast, vast majority of the revenue, making it a
 7
     large constraint on Google.
          All right. Could we look at DTX 1970.
 8
 9
               MR. TEITELBAUM: No objection.
               THE COURT: All right. It's in.
10
11
         (Defense Exhibit Number 1970 admitted into evidence.)
12
     BY MR. ISAACSON:
13
          Okay. This is AdX U.S. Spending Patterns for Selected
14
     Advertisers.
15
               So over on the left, there's a list of advertisers
16
     and then columns for AdX spending via Google Ads, and then
17
     AdX spending via third-party buying tools, and then
     third-party buying tools with the largest increases.
18
19
               So is this AdX data?
20
          It's using AdX data to see examples of advertisers who
21
     are spending money on Google Ads and also on third-party
22
     buying tools.
23
          So just looking at the column percentage change, AdX
24
     spending via Google Ads.
25
          Yes.
                                                                146
```

```
1
          And then the percentage change for the third-party
 2
     buying -- third-party buying tools. Say that three times
 3
     fast.
 4
               Would you explain what this shows?
 5
          Again, these are examples, to be clear. These are
 6
     selected examples, but just to show situations where, you
 7
     know, buyers who are buying through AdX are -- between
 8
     Year 1 and Year 2 are greatly reducing the amount they buy
 9
     via Google Ads, and greatly increasing the amount that they
10
     buy through a third-party tool. So it appears from the data
11
     that these advertisers have substituted away from Google Ads
12
     and towards the third party.
13
               And I would note that many -- most of these
14
     third-party tools are not in plaintiffs' market. I think
     Criteo is the one that is, but the rest of them would be
15
16
     DSPs not in the market.
17
          All right. Could we look at DTX 1837.
18
               MR. TEITELBAUM: No objection.
19
               THE COURT: All right. It's in.
20
         (Defense Exhibit Number 1837 admitted into evidence.)
21
     BY MR. ISAACSON:
22
          And this is titled Competition with Google Ads and
23
     Google Ad Manager Auction Data.
24
               So now we're looking at competition within the
25
     auctions; is that right?
                                                                147
```

```
1
                  So I've prepared this to sort of look at a
 2
     second type of competition. So there's competition between
 3
     buy-side tools to get buyers, that's what we were doing.
 4
     This is competition to win the auction.
 5
          And it says at least one-third party bidder 80 percent
 6
     of the time at the top, and then there's lists for
 7
     Authorized Buyers, open bidders and remnant.
 8
               What is this chart showing?
 9
          So this is back to your favorite GAM log-level data.
10
          Well, I would -- let's start with that. Okay.
11
               This has GAM log-level data; is that correct?
12
          Yes. Yes.
13
          Is that -- it's been noted that the information on the
14
     names of winning advertisers is not reliable in this data.
15
               Is that a problem for this chart?
16
               It's the reason the chart is made the way it is.
          No.
17
     That's why the first line there just says remnant, EG header
18
     bidding, because you can tell for sure that it's a remnant,
19
     the log-level data will tell you that. What you can't tell
20
     for sure in the log-level data if header bidding won or what
21
     buyer won within header bidding.
22
          All right.
23
          So bottom line, what this is telling me is that in
24
     80 percent of these auctions that Google Ads was in, it
25
     faced at least one other bidder. And in 67 percent of the
                                                                148
```

```
1
     time, it faced a remnant, but I can't say for sure who that
 2
     remnant was.
 3
          So what does this chart tell you about who Google Ads
 4
     competes against within AdX auctions?
 5
                 So, I mean, the part that's blacked out on here
 6
     lists the names of specific buyers I can identify. And
 7
     you'll see those are far beyond just Criteo. They are a
     large list of other exchanges, and, frankly, other buying
 8
 9
     tools. So Google Ads is competing with many other DSPs and
10
     even with other exchanges.
11
               So, again, the implication is if Google Ads tries
12
     to raise its fee, two things happen. One, buyers themselves
13
     switch to DSPs, that's what we did before; and two, Google
14
     Ads is not going to bid as effectively. Its bids are going
15
     to be reduced, and so it's going to lose auctions, both to
16
     DSPs and to exchanges.
17
          All right. While we're talking about bidding, what's
18
     your understanding of how bids are submitted to AdX? We've
19
    heard about CPM and CPCs.
20
          The actual bids that go into AdX are on a CPM basis,
21
    meaning all the bids are put in the cost per 1,000
22
     impressions.
23
          So what happens if an advertiser at Google Ads is
24
    paying on a CPC basis, how is a bid made?
25
          Google Ads takes that bid within Google Ads, but it
```

```
1
     still bids into the AdX auction on a CPM basis.
                                                      So Google
 2
     Ads has to do that conversion.
 3
          And for advertisers who want to pay on a CPC basis, do
 4
     DSPs other than Google Ads offer that opportunity?
 5
          Yes, in two ways. Some of them, like Amazon, just
 6
     directly offer CPC bidding so you can bid per click. Many
 7
     others offer what's called CPC optimization. A lot of
 8
     bidding these days doesn't work where I go in and I bid on
 9
     every auction on a certain price. In fact, most of it
10
     occurs where I tell the tool this is what I care about. I
11
     want to pay -- I want to keep my CPC down. And then the
12
     tool uses a lot of AI these days and figures out how to bid
13
     for you based on your objective. So if you care about CPC,
14
     almost every DSP these days, you just tell it I care about
15
     CPC and it figures out how to bid to minimize your CPC.
16
               Frankly, the reason that happens is because these
17
     tools are better than individual bidders at really
18
     optimizing CPC.
19
          Let's look at some numbers on that. DTX 1882.
20
               MR. TEITELBAUM: No objection.
21
               THE COURT: All right. It's in.
22
         (Defense Exhibit Number 1882 admitted into evidence.)
23
    BY MR. ISAACSON:
24
          This is titled Google Ads Display Spending by Bidding
25
     Strategy, 2005 to 2022. There are bidding strategies here
                                                                150
```

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The one that goes from the largest to the -- to at the top. probably the smallest is manual CPC or CPM. And then there's maximized conversion or conversion value, target CPA or return on ad spend and other. So would you explain what these bidding strategies are in this chart? Yeah. So this is Google Ads' data based on the strategies people are using to bid. Professor Lee made a point that something that makes Google Ads stand out is that you can bid CPC, and talking about how you can do that in other places. This makes the more general point I was just making, which is this notion of bidding manually on a CPC basis was something of a big deal ten years ago, but increasingly over time, people don't bid that way, they bid on -- they bid these optimized tools. And so the one that says target CPA, CPA is cost per action. So now instead -- I don't really just care if people click, I care if they click and buy something from me. So you can tell the logger to try to minimize the cost I have to pay per auction, or, more generally, try to maximize my return. Return on ad spend is basically the same as return on investment. So this whole idea that there's a difference between tools based on whether you can bid in CPC or CPM has 151

```
1
     really gone away, because every tool has most of the buyers
 2
     bidding on a let the machine figure out how to optimize the
 3
     thing I care about.
 4
          All right. So for buying tools, let's look at
 5
    multi-homing again.
                          DTX 1902.
 6
               THE COURT: Any objection?
 7
               MR. TEITELBAUM: No objection.
 8
               THE COURT: It's in.
         (Defense Exhibit Number 1902 admitted into evidence.)
 9
10
     BY MR. ISAACSON:
11
          Now, this is advertiser multi-homing across buying
12
     tools on AdX in the year 2022. And you can see the number
13
     of advertiser are using one, two, three and four buying
14
     tools on AdX.
15
               What does this chart tell you about multi-homing
16
     of buying tools?
17
          Again, it says most -- and this would actually be the
18
     advertiser spend that's -- it's the percentages of spend.
    But it would tell me that most of the spend is made up by
19
20
     buyers who are -- advertisers who are using multiple tools.
21
     So they're not just buying through just Google Ads, they're
22
     using a variety of tools.
23
               And that's even true within AdX. Right. Another
24
     reason they might be using multiple tools is to bid into
25
     other exchanges. But even within AdX, they're using
                                                                152
```

```
1
    multiple tools.
 2
          All right. The next exhibit is -- the content is under
 3
     seal. DTX 1840.
 4
               THE COURT: Any objection to 1840?
 5
               MR. TEITELBAUM: Just one moment, Your Honor.
               THE COURT: And, again, each time we have said
 6
 7
     where they're under seal, is there going to be an A version
 8
     available for the public?
 9
               MR. ISAACSON: Yes. Yes. Yes. And I haven't
10
     been saying each one in the record.
11
               THE COURT: We'll have to clear that up when we do
12
     administrative work in the end.
13
               MR. ISAACSON: I'm hoping to have help on that.
14
               MR. TEITELBAUM: No objection to 1840.
15
               THE COURT: All right. It's in.
16
        (Defense Exhibit Numbers 1840 and 1840A admitted into
17
                              evidence.)
18
    BY MR. ISAACSON:
19
          And this is the U.S. spending by Microsoft Audience
2.0
    Network.
21
          I didn't go there. Which binder is that in?
22
               MR. ISAACSON: You can put it on his screen and
23
    the Judge's screen.
2.4
               THE WITNESS: Thank you.
25
     BY MR. ISAACSON:
                                                                153
```

```
1
          So is this an ad -- is this an ad network that
 2
     Professor Lee excludes from his advertiser ad network?
 3
     Α
          Yes.
 4
          Okay. And this is Microsoft?
 5
          Right.
 6
               So Microsoft runs in, even by plaintiffs'
 7
     definitions, an ad network basically just like Google Ads.
 8
     They have -- you can buy their owned-and-operated stuff like
 9
     Outlook ads. You can also buy on other sites. So it's
10
     basically exactly like Google Ads. Really, a replica of
11
     Google Ads they've been growing recently. But Professor Lee
12
     refers to all of that as native advertising and excludes it.
13
          Does it make any sense to you to exclude Microsoft as a
14
     competitor to Google Ads?
          It really is the -- it's the same. Google Ads lets you
15
16
     buy Google O&O plus other display ads; Microsoft does the
17
     same thing. So I see no basis to exclude -- include one and
18
     exclude the other.
19
          All right. Can we look at DTX 1839.
20
               THE COURT:
                           Any objection?
21
               MR. TEITELBAUM: No objection.
22
               THE COURT: All right. It's in.
23
         (Defense Exhibit Number 1839 admitted into evidence.)
2.4
     BY MR. ISAACSON:
25
          This is Google Ads and DV360's share of U.S. indirect
                                                                154
```

```
1
     open-web display advertising buyer tools.
 2
               What does this chart show?
 3
          So this shows the combined Google share of spending via
 4
     buying tools. So it's --
          So you're not including just Google Ads who's in the
 5
 6
     plaintiffs' market, you've also included DV360, and those
 7
     would be the two bars at the bottom, blue and pale yellow?
 8
          Correct.
 9
               And so it uses all the third-party data to figure
10
     out spending by other buying tools, but it -- it figures out
11
     Google's -- the two Google buying tools share of the total.
12
     And you see the combined share has fallen over time, and
13
     today it's 40 percent, and Google Ads alone is 16 percent.
14
          Right. And have you -- does the other capture -- it's
15
     based on data in this case. Does this capture all the
16
     buying tools that are out there?
17
          What's explicitly listed as the companies doesn't
18
     capture every other buying tool, although I have made
19
     adjustments in the data to account for the ones that are
20
     missing.
21
          All right. Can we look at -- go back to your first
22
     binder, a business document, DTX 423.
23
               MR. TEITELBAUM: No objection.
24
               THE COURT:
                           It's in.
25
         (Defense Exhibit Number 423 admitted into evidence.)
                                                                155
```

```
1
     BY MR. ISAACSON:
 2
          This is a Google document with an overview of Amazon,
 3
     and at page 2 -- do I got the right number here? 423 at 2.
 4
               THE COURT:
                           I'm sorry?
               MR. ISAACSON: Yes.
 5
 6
     BY MR. ISAACSON:
 7
          Amazon competitive -- under the initial meeting it says
 8
     Amazon's competitive position in the display ad market has
 9
     evolved, and it talks about the buy-side, and also later
10
     talks about the sell-side.
11
               What does this document reflect regarding Google's
12
     perception as to whether Amazon proposed a competitive
13
     threat to the buy-side of its business?
14
          I mean, clearly it says that Google perceived such a
15
     competitive threat. And, again, as I mentioned, Amazon is
16
     another model similar to Google Ads in the sense that you
17
     can buy ads on Amazon, but you can also buy ads on
18
     third-party sites, and Google sees that buying tool from
19
     Amazon as a threat.
20
          All right. Could we look at DTX 1860.
21
               THE COURT: Any objection?
22
               MR. TEITELBAUM: No objection.
23
               THE COURT: All right. It's in.
        (Defense Exhibit Number 1860 admitted into evidence.)
24
25
     BY MR. ISAACSON:
                                                                156
```

```
1
          So Google's share amongst advertiser buying tools for
 2
     all U.S. display advertising is set forth here from 2019 to
 3
     2022.
 4
               So this would include all the buying tools that
 5
     you've described?
 6
          Correct. I mean, this includes everything we've been
 7
     talking about. This is another of these charts that looks
 8
     at what percentage of total spend in EMARKETER -- because
 9
     all of it uses some buying tool, what percentage of that
10
     spend runs through a Google buying tool.
11
          Okay. And to sum up, what is your opinion about
12
     whether Google has monopoly power in a market for advertiser
13
     ad networks?
14
          First of all, I don't find that to be a valid market
     for all the reasons I've said, and specifically here because
15
16
     it leaves out things like DSPs.
17
               And, secondly, given the low share that runs
18
     through Google buying tools and all of those competitors, I
19
     would conclude there's no way to say that Google has
20
     monopoly power here.
21
          All right. Let's talk about another major topic.
22
               Could you summarize your opinion about Google's
23
     conduct in this case and the effects it's had on
2.4
     competition?
25
          Sure.
```

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There's been lots of detailed discussion about specific conduct, and we can talk about some. But I think one thing I have thought a lot about is to take a step back as a competition economist and think about whether the evidence on the whole supports that Google has harmed competition. A lot of what I've been doing so far with shares and things speaks to that, but I also, you know, look at the overall metrics in the industry. Like, what's happened to output, to sales over time, and how have those grown relative to what people expected them to be, what's happened to prices, what's happened to the quality of the offerings and how well advertisers and publishers are doing. When I look at all of those metrics, I see an industry that is thriving and succeeding and where firms are doing better over time. I don't see any evidence of a market that has been subject to the exercise of monopoly power or been harmed. All right. And when you looked at Professor Lee's analysis, did he define a but-for world -- what a but-for world would look like without the Google conduct in his relevant markets? No. And that's important. I just -- I want to stress this. All those other metrics that I look at, I don't want to say that you can just look at them and that's 158

```
1
     dispositive, you're done. The metrics all point to me as a
 2
     very successful thriving market. It could be that
 3
     plaintiffs could come forward and say, even though it looks
 4
     so successful, we can show you a but-for world. Meaning but
 5
     for Google's conduct, it would have done even better.
 6
     would be a way to show that there's harm even though the
 7
    market looks like it's doing so well. But we haven't done
 8
            I see a market that looks successful. You know, it
 9
     seems like it would be a big task to try to show it would
10
     have been even more successful, and I haven't seen Professor
11
    Lee or plaintiffs even try to do that.
12
          As an economist, is it your view that there are
13
     benefits to operating an integrated ad tech stack?
14
          Absolutely.
15
          Would you explain?
16
                 I mean, I think we see that in the growth of the
17
     firms that are operating fully integrated stacks like
18
     Facebook and Amazon and TikTok, more integrated than Google,
     for sure, in the sense that they're entirely integrated.
19
20
               I would point to three economic benefits of that
21
     sort of integration of having the -- you know, the full
22
    path, the full stack.
23
               One is economics teaches that that tends to lead
24
     to lower pricing across the stack. The reason is if you
25
    have multiple firms along the stack, each one has sort of
                                                                159
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```
1
     taken their bite of the apple, each one adds some profit
 2
     margin to the picture. It leads to what economists call
 3
     double marginalization. Just lots of different firms adding
 4
     a profit margin, whereas economics has shown that if it's
 5
     one firm, it sort of meets one profit margin, it thinks
     about the effect of the full stack, prices tend to be lower.
 6
 7
     So one is lower prices from integration.
 8
               Two, I would say it generally helps firms have
 9
    more incentive to invest. A problem with investing in
10
     better products in an industry like this is it's hard to
11
     say -- if I invest in something that's good for the
12
     buy-side, a lot of the benefit goes to the sell-side.
13
     it's -- if I'm not on both sides, I can't really capture the
14
     return on my investment, so there's less incentive to
15
     invest, but the integrated firm can solve that.
16
               And then third, it's just easier often to work
17
     within one firm. If you want to develop a product that
18
     works together and makes these matches well, you don't have
     to contract with third parties, you can do it all in-house.
19
20
     That tends to work more efficiently.
21
          Have you seen evidence of the benefits of integration
22
     are present in this case?
          Yeah. It's what -- I mentioned, you know, how well --
23
24
     I mean, again, Facebook and Amazon and these guys are fully
25
     integrated, they do everything as one stack. Google is
                                                                160
```

1 integrated, it has the different pieces, but it also works 2 with third parties. The success stories we've seen have 3 been the integrated guys. So that's one piece. 4 And then two, just generally what I see and the 5 evidence on output and pricing and investments and so on all 6 supports the benefits that I would expect from integration. 7 You mentioned several firms that are operating in an 8 integrated ad tech stack. 9 Is Microsoft also operating in an integrated ad 10 tech stack? 11 Yes. 12 Did you prepare a demonstrative based on your report to 13 show the evolution of Microsoft's ad tech stack? 14 Α Yes. 15 MR. ISAACSON: Can we look at Israel Demonstrative 16 All right. 17 BY MR. ISAACSON: 18 Would you explain the evolution of Microsoft moving 19 towards its integrated ad tech stack? 20 I mean, I can do it quickly. The first --Sure. 21 Quickly is always appreciated. 22 From 2006 on, you see Microsoft putting together its 23 first-party offerings, like its search offerings and so on 24 and making deals to run to manage a display ads business.

It added LinkedIn in 2016, so it has a social piece.

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2018 is a really important step on there, that's
where it launched the Microsoft Audience Network, which is,
again, the buy-side tool I talked about, which is much like
Google Ads.
          And then in -- just jump forward to 2022, it
acquired Xandr. I think it's been discussed in trial.
Xandr is a firm that has ad tech throughout the stack.
                                                       So
Microsoft is now in the position of having first
owned-and-operated properties, a buying tool, and a full ad
stack very similar to Google.
     All right. Can we look at DTX 1881.
                      Any objection?
          THE COURT:
                         No objection.
          MR. TEITELBAUM:
          THE COURT: All right. It's in.
   (Defense Exhibit Number 1881 admitted into evidence.)
BY MR. ISAACSON:
     This is Google Display Engineering Expenditures, 2017
through 2022.
          What is this chart showing?
     Showing the money that Google has invested in
engineering expenditures, you know, on the ad tech business.
So we see those expenditures are over $1 billion a year and
growing.
    And it says all the expenses that Google has put into
its work on innovating in the Google display space?
                                                          162
```

```
1
               This is what you can capture from this engineering
 2
     line item, which I understand to primarily be paying for
 3
                 So a lot of it is just the salaries of
     engineers.
 4
     engineers.
                 There are other expenditures like on the servers
 5
     themselves, the computer hardware that is not covered here.
 6
          All right. Can we look at DTX 1827.
 7
               MR. TEITELBAUM: No objection.
 8
               THE COURT: All right. 1827 is in.
 9
         (Defense Exhibit Number 1827 admitted into evidence.)
10
     BY MR. ISAACSON:
11
          All right. This is Google Display Ads Privacy and
12
     Safety Engineering Expenditures. So, again, this is
13
     engineering.
14
               Would you explain what this chart shows?
15
          Again, Google's annual expenditures, but here it's on
16
     ad privacy and safety. So dealing with issues about, you
17
     know, unsafe or other ads that, you know, wouldn't be good
18
     for the ecosystem. And this shows that -- that expenditure
19
     36 million in the beginning and growing dramatically.
          And you mentioned the benefits of how your products
20
21
     could work with integration.
22
               What are the benefits for security and brand
23
     safety of integrated ad tech tools?
24
          The way I think about it, if you're on both sides of
25
     the market, it gives you, on both sides, both the ability
                                                                163
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```
1
     and incentive to deal with these issues. So if I work with
 2
     publishers, I have the ability to work with those publishers
 3
     to monitor what sort of content they have and what their
 4
     sites are and to make sure it is what it says it is. I have
 5
     the incentive to do that because advertisers want to be sure
     that's true.
 6
 7
          All right. Let's look at --
 8
          And vice versa. Sorry.
 9
               On the other side, you can work with advertisers
10
     to help publishers. So by being on both sides, you can work
11
     with both sides to help both sides.
12
          Thank you.
13
               Can we look at DTX 1895.
14
               MR. TEITELBAUM: No objection.
15
               THE COURT: All right. It's in.
16
         (Defense Exhibit Number 1895 admitted into evidence.)
17
     BY MR. ISAACSON:
18
          This is United States Average AdX Publisher RPM, 2014
19
     to 2022.
20
               This is AdX data; is that right?
21
          That's correct.
22
          And it's -- there's a line for unadjusted and a line
23
     for seasonality adjusted.
2.4
               Would you explain what this chart shows?
25
          It just shows that the RPM, meaning the revenue per
                                                                164
```

```
1
    mille, basically the revenue that publishers are getting
 2
               So the payouts to publishers per 1,000
 3
     impressions are going up. Seasonally adjusted just smoothes
 4
     it out some to deal with seasonality. But basically over
     time, even adjusting for inflation, publishers are doing
 5
 6
    better over time working with AdX.
 7
          All right. I think we saw a discussion earlier about
     how things were going up in 2021 because of COVID until they
 8
 9
     initially went down because of COVID.
10
               But as a whole, it's gone up from 1.5 -- from
11
     around 1.5 to around 2; right?
12
          Clearly it bounces around, as I've said. But, yeah,
13
     the little dash line there is like fitting what's called a
14
     regression line. That's the average improvement over time.
15
               So on the whole this is a measure of the quality I
16
     talked about earlier, one indicator of things working well,
17
     publishers are making more and more money when they work
18
     with AdX.
19
          All right. Let's look at DTX 1896.
20
               MR. TEITELBAUM: No objection.
21
               THE COURT: All right. It's in.
22
         (Defense Exhibit Number 1896 admitted into evidence.)
23
    BY MR. ISAACSON:
24
          This is again Google Ads' data. It says U.S. Average
25
     Google Ads Advertiser CTR, Click-Through Rate from
                                                                165
```

```
1
     January 2012 to December '22.
 2
               What does this chart tell us?
 3
          Again, click-through rate for ads placed by Google Ads'
 4
     advertisers. So the click-through rate means I bid on and
 5
     place an ad on an impression, what's the percentage of the
 6
     time that the person clicks on it. It's a pretty standard
 7
     industry metric of quality, particularly quality for ad
 8
     tech, like how good is the match that you're making, did you
 9
     put the right ad in the right place. If so, people should
10
     be more apt to click on that ad. And we see that going up
11
     pretty dramatically over time.
12
          Dramatically means it's gone up five times over the
13
     last ten years; is that right?
14
     Α
          Yes.
15
          All right. DTX 1897.
16
               MR. TEITELBAUM: No objection.
17
               THE COURT: All right. It's in.
18
         (Defense Exhibit Number 1897 admitted into evidence.)
19
     BY MR. ISAACSON:
20
          Now we're looking over at the last -- this ten-year
21
     period. U.S. Average Google Ads Advertiser CPC or
22
     Cost-Per-Click.
23
               And that number is going down. Would you explain
2.4
     that?
25
          Again, Google Ads' data, just measuring how much
                                                                166
```

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advertisers are paying for each click they get.
talked about CPC before. So there's a pretty dramatic
decline over time in what advertisers are paying per click.
    All right. Let's talk about those last three charts
together.
          If the revenue for publishers is going up, the
click-through rates for advertisers are going up, and the
cost-per-clicks for advertisers are going down.
          What does that tell you about the quality of these
products over time?
     It tells me Google Ad tech products in particular are
working very well. Right.
          To say that one more time, you have a situation
where publishers who work with AdX are making more per
impression, advertisers who work with Google Ads are paying
less per click. So advertisers are paying less for the
click, but publishers are getting more per impression.
only way that can happen is if you have a good product and
the click-through rate's going up.
    And we've looked at some pricing data so far, and we're
going to look at some more.
          Has that data been adjusted for these quality
changes?
         I mean, if you're just looking at the underlying
prices of the tools, they're just the price of the tool.
```

```
1
     They don't reflect the fact that the tool is getting better.
 2
          All right. Can we look at DTX 1828.
 3
               MR. TEITELBAUM: No objection.
                          It's already in.
 4
               MS. WOOD:
               MR. ISAACSON: Yeah. Well, maybe it is in.
 5
 6
     a different note. But I thought it was in.
 7
               MS. WOOD: It is in.
 8
               MR. ISAACSON: I agree with you.
 9
               THE COURT: It is certainly in now. All right.
10
         (Defense Exhibit Number 1828 admitted into evidence.)
11
    BY MR. ISAACSON:
12
          This is U.S. display ad spending in billions.
               So back in 2018, it's under 20 billion, and by
13
14
     2022, it's 120 billion. Eighteen times higher.
15
               This is EMARKETER data?
16
          Yes.
17
          Okay. And what does this tell you about the health of
18
     this industry?
19
          I mean, as I mentioned earlier, this kind of explosion
20
     and output is an indicator -- you know, a first indicator to
21
    me of a very healthy industry. It's -- you know, a lot of
22
     this has been created from scratch by this very complicated
23
     ad tech business that has to make all of this work, and it's
24
     working very well.
25
               As I said before and I want to be clear, it's
                                                                168
```

```
1
     possible that somebody could come in and say, look, this
 2
     should be higher. But my view is this is a sign of a
 3
     healthy industry, and to show harm, you have to show that it
 4
     should have been higher. I haven't seen any evidence to
 5
     suggest that it should have done even better than this.
 6
          It's also said there were other trends are going on,
 7
     like people using more apps and more Internet and more
 8
     e-commerce.
 9
               How does that fit into your analysis when you're
10
     looking into this chart?
          I mean, that's certainly true, and so that's why I
11
12
     don't want to say this proves the case by itself. It just
13
     is indicating that the pieces of the industry are working
14
     well.
15
               I would say that those apps and those -- and that
16
     content and all that's out there is heavily funded by
17
     advertising, and so the fact that the ad tech business is
18
     working well and helping to fund those businesses is, again,
19
     consistent with a healthy industry.
20
          All right. Could we look at DTX 1884.
21
               THE COURT: Any objection?
22
               MR. TEITELBAUM: No objection.
23
               THE COURT: All right. It's in.
24
        (Defense Exhibit Number 1884 admitted into evidence.)
25
     BY MR. ISAACSON:
                                                                169
```

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```
This is the same blue line, but underneath it there are
projections from December 2009, August 2013, September 2017
and September 2019.
          Are those EMARKETER projections?
     Right. EMARKETER and its regular industry publication
periodically posts its projection at a point in time of what
it thinks will happen to display ad spending.
     So what is this chart showing?
     Showing that not only has output been going up
dramatically, it's consistently beaten the projections.
          So, for me, that helps to take another step to say
this industry really seems to be healthy. Right.
allegations in the case are that during these time periods,
various things like Unified Pricing Rules or last look were
launched at various points in time or continued to happen
for other stuff.
          I would look to see if that's true, and they've
been hindering the industry, monopolizing the industry. I
would expect to see output fall below what people expect.
If something -- Google did something that hindered the
industry, I would expect to see output fall below
projections. But output has consistently been above
projections. So, again, not the entire case, but a very
strong indicator to me of an industry that is working well
and beating what people expected.
                                                          170
```

```
1
          All right. So we've looked at the level of prices in
 2
     this case before. I want to look at some comparisons.
 3
     let's look at DTX 1892.
 4
               MR. TEITELBAUM: No objection.
 5
               THE COURT: All right. 1892 is in.
         (Defense Exhibit Number 1892 admitted into evidence.)
 6
 7
     BY MR. ISAACSON:
 8
          And this has anonymized company names.
 9
               This is a comparison of ad exchange average fees
10
     in 2020 through 2022.
11
               Would you explain what this chart is showing?
12
          Comparing that AdX price that we looked at earlier to a
13
     variety of other companies.
14
          And what is the data for this chart?
15
          I mean, it's AdX -- it's AdX data plus data --
16
     third-party data from the other companies on their prices.
17
          And what does this chart show with respect to Google's
18
     ad exchange fees?
19
          AdX is in the middle of the distribution. Some are
20
     higher, some are lower. I know there's been a lot of
21
     discussion about where it sits relative to average and
22
     everything.
23
               What I would take from it is in no way is AdX at
2.4
     the top. There are firms above it and firms below it.
25
          All right. Advertiser ad networks, we created a --
                                                                171
```

```
1
     your chart on prices was kind of big, so we created a
 2
     smaller chart, Israel Demonstrative 2, which is a
 3
     subcategory of DTX 1894.
 4
               Now, in Professor Lee's advertiser ad network, how
 5
     much competitors does he say that Google Ads currently has?
 6
          He only counts one.
 7
          Okay. And so we're not going to talk about that
 8
     competitor by name, but we did compare -- did you do a
 9
     comparison of prices between --
10
          Yes.
11
          -- that competitor and Google Ads?
12
          Yes. And it's on the page here.
13
          Right. And what does that show you?
14
          Google Ads is substantially less expensive than the
15
     competitor.
16
          Okay. I think you've said that the -- does the market
17
     definition of an advertiser ad network that only has two
18
     competitors, does that make sense to you?
19
          No, it doesn't reflect the -- all the competition in
20
     the industry to get buyers and win auctions across all these
21
     different buying tools.
22
          All right. So regardless of our desire to claim
23
     Google's the discount company, we're going to show you the
24
     prices of the buying tools.
25
               DTX 1891.
                                                                172
```

```
1
               THE COURT:
                           1891?
 2
               MR. ISAACSON: Yes.
 3
               THE COURT: Any objection?
 4
               MR. TEITELBAUM: No, Your Honor.
               THE COURT: All right. It's in.
 5
         (Defense Exhibit Number 1891 admitted into evidence.)
 6
 7
     BY MR. ISAACSON:
 8
          Now, this is similar to the exchange chart. This is
 9
     three years, 2020 through 2022.
10
               Are these other companies here buying tools?
11
          Yes.
     Α
12
          Okay. And what does this chart show about Google Ads'
13
     prices and DV360 prices?
14
          DV360 is at the bottom of the distribution. I think
15
     DV360 is a low-priced firm of buying tools, and Google Ads
16
     is also toward the bottom. Google Ads is relatively
17
     inexpensive.
18
          All right. Can we look at DTX 1893, which is another
19
     redacted exhibit.
2.0
               THE COURT: All right. It's in. Is it in?
21
               MR. TEITELBAUM: No objection.
22
               THE COURT: Okay. It's in.
2.3
        (Defense Exhibit Numbers 1893 and 1893A admitted into
2.4
                              evidence.)
25
               MR. ISAACSON: Can you scroll to the top, Matt.
                                                                173
```

1 This has a lot of company combinations. Just keep scrolling 2 down, Matt. 3 BY MR. ISAACSON: 4 All right. So what are these company combinations? 5 They're different combinations of buy-side tools and 6 exchanges, and it looks at what the combined price for if 7 you -- when you add up the buy-side tool in the exchange, 8 what that combined price is. 9 So basically it's measuring -- again, I talk about 10 paths. So you think about the price of a path to get from 11 an advertiser all the way over to the ad server. This is 12 that combined price. 13 So when you're looking at that combined price, where 14 does Google Ads and AdX sit? 15 So this -- again, the path that would follow you use 16 Google Ads as your buy-side tool, and then Google Ads buys 17 So that's a path that Google -- an internal 18 integrated path at Google is one of the lowest priced. And how does this relate to your opinions about whether 19 20 there are benefits to Google having an integrated ad tech 21 stack? 22 As I said, economics predicts that when you're 23 integrated, your prices tend to be lower, you avoid these 24 double margins. So by having Google Ads run through AdX, 25 that shows that competitive benefit. Google Ads and AdX

```
1
     combination has created one of the lower priced paths in the
 2
     industry.
 3
               And, again, just to stress, to me what matters is
     competition for paths, and Google has created a very low
 4
 5
    priced path.
 6
          All right. Can we look at DTX 1977.
 7
               THE COURT: Any objection to 1977?
 8
               MR. TEITELBAUM: If it's not already in, no
 9
     objection.
10
               MR. ISAACSON: No, I'm sorry. It is in. This is
11
     the one I'm finishing up now.
12
    BY MR. ISAACSON:
13
          We've gone through the various columns here. The last
14
     column is the total when you take them all together and
15
     applying that to a $2 CPM impression.
16
               What is the price -- what are the prices you see
17
     from 2009 to 2022 of the total cost of DFP, AdX and Google
18
     Ads?
19
          Well, they're in the range of 30 percent or just a bit
20
     above. They started at sort of 33 and 34 and have fallen
21
    mostly to 31 or 32 or 33.
22
               And again, to stress, you said this, but this is a
23
     full path. Now, this is from advertiser to impression.
24
     Right. So it's what -- if you go through Google, what do
25
     you have to pay for Google Ads, AdX plus DFP, and you get
```

```
1
     something just over 30 percent.
 2
          All right. Let's look at DTX 1886.
 3
               MR. TEITELBAUM: No objection.
 4
               THE COURT: All right. It's in.
         (Defense Exhibit Number 1886 admitted into evidence.)
 5
 6
    BY MR. ISAACSON:
 7
          This is EMARKETER data now.
 8
               Can you explain this chart to the Court? It says
 9
     ad tech fees as a percentage of ad spending, 2014 to 2022.
10
          So it is what it says. I wanted to find an industry
11
     source that had sort of an all-in estimate of what these ad
12
     tech fees add up to.
13
               So EMARKETER is saying that on average across the
14
     industry, when you think of what ad tech takes out of every
15
     dollar, the industry average is today about 42 percent
16
     fallen from 46 percent.
17
          All right. And that's compared to the 31 to 33 percent
18
     that we just saw from Google; right?
19
          Correct. So the Google number takes just over 30 cents
20
     on the dollar. EMARKETER's estimate that comes from
21
    EMARKETER directly is industry-wide. That number is a bit
22
     over 40 cents on the dollar. So Google is substantially
23
    below that EMARKETER industry estimate.
2.4
          And what does it say about the health of this industry
25
     that the industry number is coming down from 45.8 percent to
                                                                176
```

```
1
     42.3 percent and, at the same time, Google's total take rate
 2
     is lower?
 3
         Again, to me, that's another indicator of healthy
 4
     competition. I mean, I probably take the most from Google's
    number being lower. To me, it's just a critical fact in the
 5
     case is that via its integrated paths, Google has created
 6
 7
     some of the cheapest ways for advertisers to get to
 8
     impressions. But the fact that the overall industry is
 9
     falling is another indicator.
10
              MR. ISAACSON: All right. I'm about to move to a
11
    new topic, Your Honor.
12
               THE COURT: And you're looking at your watch, and
13
     you want to go to lunch.
14
               MR. ISAACSON: Well, I don't want to go halfway
15
     through the topic.
               THE COURT: That's fine. All right. I think.
16
17
     we'll just recess. And I'm going to give everybody an
18
     extra five minutes, so we'll start back up at 2:00.
19
               (Court recessed for lunch at 12:57 p.m.)
20
21
     I certify that the foregoing is a true and accurate
22
     transcription of my stenographic notes.
23
                                  Stephanie austin
2.4
25
                               Stephanie M. Austin, RPR, CRR
                                                               177
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